



Office of the District of Columbia Auditor

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**LETTER REPORT: Certified Business Enterprise
Expenditures of Public-Private Development
Construction Projects for Fiscal Year 2011**

April 5, 2012

Audit Team:

Lawrence Perry, Deputy Auditor
Laura Hopman, Assistant Deputy Auditor
Allegra McCullough, Senior Analyst
Sophie Kamal, Analyst

Yolanda Branche, D.C. Auditor



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A Report by the Office of the D.C. Auditor
Yolanda Branche, D.C. Auditor



Office of the District of Columbia Auditor

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The Honorable Kwame Brown, Chairperson
Council of the District of Columbia
1350 Pennsylvania Avenue, NW, Suite 504
Washington, D.C. 20004

Letter Report: Certified Business Enterprise Expenditures of Public-Private Development Construction Projects for Fiscal Year 2011ⁱ

Dear Chairman Brown:

The Auditor conducted an examination of the compliance of public-private developers with the minimum requirements set forth in Certified Business Enterprise Agreements (CBEAs) or Memoranda of Understanding (MOU) executed by the Department of Small and Local Business Development (DSLBD) with each developer at the outset of each construction project.ⁱⁱ

OBJECTIVES, SCOPE, AND METHODOLOGY

The objectives of this examination were to:

1. Determine whether developers complied with the requirements of CBEAs or MOUs for Fiscal Year (FY) 2011 (October 1, 2010 to September 30, 2011); and
2. Report on the progress of developers in reaching the CBE goal established in CBEAs or MOUs.

In conducting our examination, we reviewed available CBEAs and MOUs executed by DSLBD with each developer and DSLBD's QuickBase database system. We also reviewed the Certified Business Enterprise (CBE) expenditure reports submitted by developers of public-private development construction projects.

The examination covered each developer's construction project through the end of FY 2011. We did not conduct the examination as an audit as defined by the Government Accountability Office's Government Auditing Standards.

BACKGROUND

The Small, Local, and Disadvantaged Business Enterprise Development and Assistance Act of 2005, as amended, (the Act) states that “it shall be the goal and responsibility of the Department [of Small and Local Business Development] to stimulate and foster the economic growth and development of businesses based in and serving the District of Columbia, particularly certified business enterprises, with the intended goals of:

- (A) Stimulating and expanding the local tax base of the District of Columbia;
- (B) Increasing the number of viable employment opportunities for District residents; and
- (C) Extending economic prosperity to local business owners, their employees, and the communities they serve.”

The Act also tasks DSLBD with providing “advocacy, business development programs, and technical assistance offerings” that will “maximize opportunities for certified business enterprises to participate in:

- (A) The District's contracting and procurement process;
- (B) The District's economic development activities; and
- (C) Federal and private sector business opportunities that occur in the District of Columbia.”

Prior to July 1, 2007, DSLBD and its predecessor, the Office of Local Business Development, established MOUs with developers that received financial assistance from the District government. The MOUs listed the amount that each developer was to spend with CBEs, typically about 35% of the adjusted project budgetⁱⁱⁱ; however, the MOUs only required that a developer make an effort to meet the CBE expenditure goal. Starting July 1, 2007, DSLBD began executing CBEAs that required developers to meet specified CBE expenditure goals. Again, the CBE expenditure goals were typically about 35% of the adjusted project budget. The CBEA or MOU for each public-private development construction project sets the CBE expenditure goal for the life of that project. Therefore, compliance with CBE goals can only be fully assessed when the project has been completed. Developers are required to submit quarterly CBE expenditure data directly to the Office of the D.C. Auditor (ODCA) and DSLBD.

As of September 30, 2011 there were 362 unique public-private development construction projects stored in the ODCA database. Of these 362 construction projects, we were able to track the CBE expenditures of 122 public-private development construction projects for which the developer submitted expenditure reports during FY 2011. The 122 construction projects and the status of their CBE goal compliance are shown in Appendix I.

We were unable to track compliance for 240 construction projects that did not submit expenditure reports. We could not determine whether the developers simply failed to submit expenditure reports or whether the construction projects ended. We have made multiple attempts to obtain clarification from DSLBD on the status of these projects. In previous letter reports issued on November 5, 2010^{iv} and March 21, 2011^v, we recommended that DSLBD verify the status of the projects and establish standard procedures for notifying ODCA of the status of construction projects.

A listing of the 240 construction projects that did not submit expenditure reports in FY 2011 is found in Appendix II.

RESULTS OF THE AUDITOR'S EXAMINATION

27 of the 122 Public-Private Development Projects that Submitted CBE Expenditure Reports in FY 2011 Met or Exceeded Their CBE Expenditure Goal

Based on the CBE goal contained in CBEAs, MOUs, or DSLBD's QuickBase database system, we found that 27 of the 122 projects that submitted CBE expenditure reports in FY 2011 met or exceeded their CBE expenditure goals.

It is important to note that while 27 developers reported expenditures that met or exceeded CBE expenditure goals, DSLBD could not provide documentation to validate the CBE expenditure goals for 4 of the 27 construction projects. The 4 projects are:

1. 700 2nd Street N.E. - Station Place - Building 3
2. George Washington University (GWU)
3. National Rehabilitation Hospital
4. Pulte Homes - Fort Lincoln - Dakota Crossing Project

As a result, we cannot certify the goals for the 4 projects. The results of the 4 projects are for advisory purposes only. Table I presents the detailed compliance status of the 27 projects that met or exceeded their CBE expenditure goal.

Table I
Development Projects That Met or Exceeded CBE Expenditure Goal

	Project Title	CBEA Or MOU Execution Date	CBE Goal	FY 2011 CBE Expenditures	Cumulative Expenditures as of September 30, 2011	% To CBE Goal	CBEA or MOU
1	1444 Fairmont Street, NW	12/02/10	\$55,000	\$60,248	\$60,248	109.54%	CBEA
2	1713 New Jersey Avenue, LLC	12/03/10	\$36,800	\$60,277	\$60,277	163.80%	CBEA
3	475 Florida Avenue, LLC (Equity)	10/28/10	\$20,000	\$100,329	\$100,329	501.64%	CBEA
4	700 2nd Street N.E. - Station Place - Building 3	12/31/06	\$26,872,374	\$0	\$27,529,285	102.44%	None*
5	American Legacy Foundation	03/05/08	\$2,664,090	\$452,507	\$3,571,467	134.06%	CBEA
6	American Society of Nephrology, Inc.	07/26/10	\$503,124	\$509,157	\$509,157	101.20%	CBEA
7	Clyde's Management. Inc. - Clyde's at Hamilton Square	02/18/11	\$6,712,387	\$5,756,888	\$7,030,046	104.73%	CBEA
8	CoStar Group Inc.	12/03/10	\$3,187,770	\$3,813,681	\$5,093,264	159.78%	CBEA

	Project Title	CBEA Or MOU Execution Date	CBE Goal	FY 2011 CBE Expenditures	Cumulative Expenditures as of September 30, 2011	% To CBE Goal	CBEA or MOU
9	Cultural Tourism DC - Visitor Information Center	12/21/10	\$11,113	\$18,390	\$18,390	165.49%	CBEA
10	George Washington University (GWU)	01/19/00	\$52,500,000	\$2,033,721	\$145,720,591	277.56%	None*
11	Georgia Avenue - Rock Creek East Family Support Collaborative Community Facility Project	02/08/11	\$46,220	\$51,488	\$145,546	314.90%	CBEA
12	H Street Community Development Corporation - 501 H Street NE	12/14/10	\$48,300	\$62,516	\$67,876	140.53%	CBEA
13	Habitat for Humanity of Washington, DC Inc. - Ivy City	04/26/10	\$381,231	\$407,520	\$732,942	192.26%	CBEA
14	I. S. Enterprises Inc. - 53 Forrester Street, SW	04/04/11	\$43,006	\$43,006	\$43,006	100.00%	CBEA
15	Jasper29T	12/14/09	\$4,005,512	\$6,334,956	\$6,334,956	158.16%	CBEA
16	Level 2 Development LLC - L2CP, LLC (View 14)	11/12/07	\$14,240,651	\$15,287,567	\$15,287,567	107.35%	CBEA
17	Lincoln Westmoreland Housing, Inc - New Apartments	12/21/10	\$42,000	\$100,948	\$101,893	242.60%	CBEA
18	922 French Street, NW (Equity)	10/22/10	\$5,457	\$5,457	\$5,457	100.01%	CBEA
19	National Rehabilitation Hospital	12/31/05	\$7,501,900	\$0	\$8,248,668	109.95%	None*
20	Old Congress Heights School - Congress Heights Community Training & Development Corp. - Great Streets Facade Project	02/09/11	\$106,750	\$502,127	\$502,127	470.38%	CBEA
21	Parcel 34 LLC (Solea)	11/30/07	\$5,356,170	\$8,551,508	\$8,551,508	159.66%	CBEA
22	Park Vista Apartments	02/18/10	\$4,129,330	\$1,828,312	\$5,163,669	125.05%	CBEA
23	Pulte Homes - Fort Lincoln - Dakota Crossing Project	12/31/05	\$10,273,886	\$38,049	\$10,782,915	104.95%	None*
24	Setty and Associates International, PLLC - 4236 Gault Place, NE (Equity)	11/01/10	\$44,200	\$44,200	\$44,200	100.00%	CBEA
25	The Arts & Technology Academy	05/17/10	\$1,040,994	\$133,086	\$1,199,384	115.22%	CBEA
26	Webster Gardens, LP	05/03/10	\$2,130,609	\$1,750,718	\$2,198,865	103.20%	CBEA

	Project Title	CBEA Or MOU Execution Date	CBE Goal	FY 2011 CBE Expenditures	Cumulative Expenditures as of September 30, 2011	% To CBE Goal	CBEA or MOU
27	WEFD - Casa Del Pueblo Redevelopment Project - WIN/Enterprise Fort Dupont Nehemiah Homes, Inc.	03/11/11	\$48,650	\$60,858	\$78,333	161.01%	CBEA

* DSLBD could not provide documentation to support the CBE expenditure goal listed in the DSLBD QuickBase database system

Our review further found that some of the 27 projects may be complete and construction on the project has ended. We specifically communicated with a developer representative from Pulte Homes (#23), who indicated that construction had ended and the project was complete. As noted in our November 5, 2010 letter report^{vi}, DSLBD has no standard operating procedure to determine whether a construction project is completed. As a result, DSLBD does not consistently advise the Auditor when a project has been completed and quarterly expenditure reports are no longer required.

We found that 95 of the 122 projects that submitted CBE expenditure reports in FY 2011 have not yet met their CBE expenditure goals. Compliance with CBE expenditure goals for the 95 projects can only be assessed when the projects are complete. DSLBD could not provide documentation to validate CBE expenditure goals for 6 of the 95 projects. The 6 projects are:

1. 3910 Georgia Ave Associates LP - Georgia Commons
2. Community Connections Real Estate Foundation - CCREF
3. National Association for Education of Young Children - NAEYC
4. Trinity (Washington) University
5. Washington Hospital Center - Med Star Health, Inc
6. WestEnd Parcels -Library-Fire Station- EastBanc W.D.C. Partners, LLC

The compliance status of all 122 public-private development projects that submitted quarterly expenditure reports in FY 2011 is shown at Appendix I.

Recommendations:

1. The DSLBD Director should locate the CBEAs or MOUs for the 10 projects for which DLSBD could not provide documentation to validate CBE expenditure goals. The DSLBD Director should provide copies of the CBEAs or MOUs to the Auditor within 45 days of the release of this report. If the DSLBD Director cannot locate the CBEAs or MOUs for the 10 projects, the Director should establish a new CBEA.

2. The DSLBD Director should develop and implement a standard operating procedure to track the status of every public-private development construction project, with particular emphasis on the 240 projects that did not submit CBE expenditure reports in FY 2011. The DSLBD Director should also immediately notify the Auditor of the initiation and completion of construction of public-private development projects.

37 Developers Who Entered Into New CBE Agreements Did Not Meet With the Auditor as Required

All CBEAs that DSLBD executed in FY 2011 contained a requirement for developers to meet with ODCA within 10 days of the date of execution of the CBEA. Of the 66 developers who signed CBEAs with DSLBD in FY 2011 and were required to meet with ODCA, we found that:

- 29 developers met with ODCA
- 37 developers did not meet with ODCA

As a result of the failure of the developers to meet with ODCA, developers may not fully understand the CBE expenditure and reporting requirements included in CBEAs. This increases the risk of developers failing to report and not achieving CBE expenditure goals.

Table II presents the developers that were required to meet with the Auditor in FY 2011.

Table II
Developers that Were Required to Meet with the Auditor in FY 2011

	Project Title	CBEA Execution Date	ODCA Compliance Meeting
1	1000 Connecticut Avenue, N.W. - Connecticut & K Associates, LLC	07/01/11	07/26/11
2	1113-1117 H Street NE - 1115 H Street Partners LLC	11/05/10	Did Not Meet
3	1319 Harvard Street, N.W. - The Crimsom, LLC	06/30/11	10/03/11
4	1335 R Street, LLC (Equity)	10/21/10	Did Not Meet
5	1444 Fairmont Street, NW	12/02/10	Did Not Meet
6	1713 New Jersey Avenue, LLC	12/03/10	Did Not Meet
7	1818 6th Street, NW	11/03/10	Did Not Meet
8	2495 Alabama Avenue, S.E. (Alabama Avenue Education Project) - Vision Victory Community	07/01/11	Did Not Meet
9	4720 Mead Street, NE - Fishing School Inc.	12/21/10	01/19/11
10	475 Florida Avenue, LLC (Equity)	10/28/10	Did Not Meet
11	5940-5950 Piney Branch Acquisition & Renovation - Piney Branch Cooperative Association	06/27/11	Did Not Meet

	Project Title	CBEA Execution Date	ODCA Compliance Meeting
12	Adams Morgan Historic Hotel - Adams Morgan Church Hotel LLC	07/29/11	01/19/12
13	Alabama Avenue Senior Housing - Vision of Victory Community Development Corporation	06/20/11	Did Not Meet
14	American Bus Association - 111 K Street, NE	12/14/10	Did Not Meet
15	AppleTree Early Learning PCS - New NE/SE Campuses	11/22/10	Did Not Meet
16	Association of American Medical Colleges - AAMC Headquarters Project (7 & K Street NW)	08/25/11	09/19/11
17	Beacon Center Project - Emory Beacon of light, Inc.	08/04/11	Did Not Meet
18	Blue Skye Development, LLC - 6925-6929 Georgia Av., NW - Sheperd Park Apartments	11/05/10	Did Not Meet
19	Brandywine Street Association - Brandywine Community Empowerment Center	03/25/11	05/19/11
20	C2 Development, LLC - 627 Keefer Place, NW	11/23/10	12/07/10
21	Canal Park Development	04/28/11	05/12/11
22	Capitol Hill Day School (Series 2011 Issue)	07/20/11	08/31/11
23	Child Development Center Project - Southeast Children's Fund	03/15/11	Did Not Meet
24	Clyde's Management. Inc. - Clyde's at Hamilton Square	02/18/11	03/02/11
25	CoStar Group Inc.	12/03/10	12/13/10
26	Cultural Tourism DC - Visitor Information Center	12/21/10	02/09/11
27	Dahlgreen Courts Affordable Housing Project - Columbus Property Management and Development - Mission First Housing Corp.	12/21/10	Did Not Meet
28	DC Wheel Productions Inc. - dba Dance Place (Renovation Project)	02/09/11	03/01/11
29	Designed Services, Inc. - 105 Galveston Place, SW	10/22/10	Did Not Meet
30	E&G DC CO-OP Owner, LLC	12/21/10	01/10/11
31	Empower House on 4609 & 4613 Gault Place, N.E. - Habitat for Humanity	09/01/11	Did Not Meet
32	Euclid Community Partners, LLC -1421 Euclid Street, NW- Justice Park	10/28/10	Did Not Meet
33	Far SW-SE Community Development Corporation - Trinity Plaza Project	12/21/10	Did Not Meet
34	Fort Lincoln Gateway Village, LLC - The Villages at Dakota Crossing	12/16/10	12/29/10
35	Gallaudet University	12/03/10	12/21/10
36	Georgetown University Science Center & Renovations	12/21/10	01/07/11
37	Georgia Avenue - Rock Creek East Family Support Collaborative Community Facility Project	02/08/11	03/11/11
38	German Marshall Fund of the United States	04/20/11	06/13/11
39	Golden Rule Plaza, Inc. - Golden Rule Plaza Community Facility	12/21/10	Did Not Meet
40	H Street Community Development Corporation - 501 H Street NE	12/14/10	12/21/10
41	Howard University 2011 Financing	04/26/11	Did Not Meet
42	I. S. Enterprises Inc. - 53 Forrester Street, SW	04/04/11	Did Not Meet
43	KIPP DC INC - Shaw Campus Renovation	06/29/11	Did Not Meet
44	KIPP DC Inc. - Shaw Campus Mechanical System	02/03/11	Did Not Meet
45	Lincoln Westmoreland Housing, Inc - New Apartments	12/21/10	12/29/10
46	Logan Circle Heritage Trail - Logan Circle Community Association, Inc.	07/01/11	Did Not Meet
47	Manna, Inc. - The Bexhill Condominium	12/07/10	01/04/11

	Project Title	CBEA Execution Date	ODCA Compliance Meeting
48	Manna, Inc. - The Buxton Condominium	12/14/10	01/04/11
49	Mentors of Minorities in Education Inc. (d/b/a M.O.M.I.E) Ego-Green Children's Learning Center (2616 Georgia Ave, NW)	06/20/11	Did Not Meet
50	Mi Casa's Ivy City - Phase II	12/14/10	Did Not Meet
51	MissionFirst Ivy City LLC - Ivy City II	02/14/11	07/22/11
52	Monsignor Romero Apartments - National Housing Trust -NHT- Enterprise Preservation Corporation	12/29/10	02/03/11
53	N Street Village, Inc. Predevelopment Project	05/25/11	06/02/11
54	Old Congress Heights School - Congress Heights Community Training & Development Corp. - Great Streets Facade Project	02/09/11	Did Not Meet
55	Paramount Development, LLC - 501 Rhode Island Avenue, NW	12/01/10	Did Not Meet
56	Pollin Memorial Community Development, LLC - Parkside Additions	12/27/10	Did Not Meet
57	Setty and Associates International, PLLC - 4236 Gault Place, NE (Equity)	11/01/10	11/09/10
58	SeVerna Phase II (Mixed Use Project) - Golden Rule Apartments, Inc.	12/21/10	Did Not Meet
59	Shaw Dog Park Improvement -MidCity Residents Association	02/08/11	02/24/11
60	917 T Street, NW	12/20/10	Did Not Meet
61	T & 8th Streets, LLC - Parcel 39	11/05/10	Did Not Meet
62	United Negro College Fund, Inc - UNCF	11/04/10	11/17/10
63	W Street SE 38-42-43 - W Street Condos	12/29/10	Did Not Meet
64	Washington Nationals Dream Foundation, Inc. - Youth Baseball Academy	12/01/10	Did Not Meet
65	Washington Yu Ying Charter School	03/15/11	Did Not Meet
66	WEFD - Casa Del Pueblo Redevelopment Project - WIN/Enterprise Fort Dupont Nehemiah Homes, Inc.	03/11/11	Did Not Meet

Recommendation

Within 45 days of the release of this report, the DSLBD Director should formally notify developers of their failure to comply with the requirement in their CBEA to meet with the Auditor.

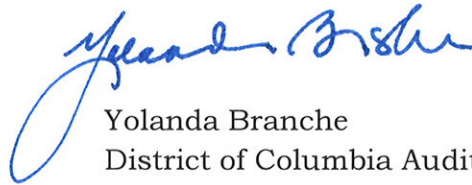
CONCLUSION

We found that 27 public-private developers who submitted CBE expenditure reports in FY 2011 met or exceeded their CBE expenditure goals. Ninety-five developers who submitted CBE expenditure reports in FY 2011 are still working towards their CBE expenditure goals which cannot be assessed until their projects are completed.

We were unable to track compliance for 240 construction projects that did not submit expenditure reports in FY 2011. We could not determine whether the developers simply failed to submit expenditure reports or whether the construction projects ended. We have made multiple unsuccessful attempts to obtain clarification from DSLBD on the status of these projects. Until DSLBD is able to determine the current status of those projects and assess the business opportunities provided, DSLBD will be unable to determine the impact the construction projects have on the economic growth and stability of the neighbouring communities. In addition, the inability to assess construction projects' CBE expenditures, as well as the types of business opportunities the construction created, means that DSLBD is unable to ascertain whether the projects contributed to any growth in CBE capability or capacity to compete in varied markets.

Given the significant economic benefits to the District resulting from developers' compliance with CBE expenditure goals, we urge DSLBD to continue to improve the oversight of CBE participation in public-private development construction projects. We will continue to monitor the implementation and maintenance of our recommendations to ensure that DSLBD's efforts facilitate meeting the goals of the Act.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Yolanda Branche', is written over the printed name.

Yolanda Branche
District of Columbia Auditor

APPENDICES

APPENDIX I

Public-Private Development Construction Projects That Submitted CBE Expenditure Reports During FY 2011

	Project Title	CBEA or MOU Execution Date	CBE Expenditure Goal	Cumulative CBE Expenditures as of 9/30/2011	% To CBE Goal	CBEA or MOU
1	1000 Connecticut Avenue, N.W. - Connecticut & K Associates, LLC	7/1/11	\$21,289,132	\$738,966	4%	CBEA
2	1320 Mississippi Avenue, LLC	4/28/10	\$1,498,448	\$1,112,160	74%	CBEA
3	1444 Fairmont Street, NW	12/2/10	\$55,000	\$60,248	110%	CBEA
4	1713 New Jersey Avenue, LLC	12/3/10	\$36,800	\$60,277	164%	CBEA
5	1818 6th Street, NW	11/3/10	\$95,743	\$61,073	64%	CBEA
6	2201 M Street, NW - PerStar M Street Partners LLC - Hilton Garden Inn	2/24/09	\$11,779,898	\$248,781	2%	CBEA
7	3800 Storefronts, LLC 3813-3815 Georgia Ave NW	5/19/09	\$401,450	\$198,366	49%	CBEA
8	3910 Georgia Ave Associates LP - Georgia Commons	12/31/09	\$8,661,000	\$7,279,063	84%	NONE*
9	4720 Mead Street, NE - Fishing School Inc.	12/21/10	\$32,883	\$20,399	62%	CBEA
10	475 Florida Avenue, LLC (Equity)	10/28/10	\$20,000	\$100,329	502%	CBEA
11	700 2nd Street N.E. - Station Place - Building 3	12/31/06	\$26,872,374	\$27,529,285	102%	NONE*
12	AAMC - Association of American Medical Colleges (SQ 24 Project)	5/28/08	\$7,201,724	\$6,155,619	86%	CBEA
13	Adams Morgan Historic Hotel - Adams Morgan Church Hotel LLC	7/29/11	\$21,571,937	\$0	0%	CBEA
14	American Association for the Advancement of Science - AAAS	12/31/07	\$12,449,500	\$4,311,024	35%	CBEA
15	American Association of Homes and Services for the Aging, Inc - AAHSA-LeadingAge	9/4/05	\$1,550,328	\$1,066,751	69%	MOU
16	American Bus Association - 111 K Street, NE	12/14/10	\$187,378	\$0	0%	CBEA
17	American College of Cardiology Foundation - ACCF	6/27/05	\$3,345,821	\$3,133,570	94%	MOU
18	American Immigration Lawyers Association	12/3/07	\$3,417,670	\$540,685	16%	CBEA
19	American Legacy Foundation	3/5/08	\$2,664,090	\$3,571,467	134%	CBEA
20	American Society of Hematology - ASH	1/15/09	\$4,117,163	\$1,393,176	34%	CBEA
21	American Society of Nephrology, Inc.	7/26/10	\$503,124	\$509,157	101%	CBEA
22	American University	12/27/06	\$30,575,431	\$20,264,411	66%	MOU
23	AppleTree Early Learning PCS - New NE/SE Campuses	11/22/10	\$1,191,510	\$273,915	23%	CBEA
24	Arena Stage - Washington Drama Society	2/20/08	\$36,767,613	\$33,572,302	91%	CBEA

	Project Title	CBEA or MOU Execution Date	CBE Expenditure Goal	Cumulative CBE Expenditures as of 9/30/2011	% To CBE Goal	CBEA or MOU
25	Army Distaff Foundation	12/31/06	\$5,018,482	\$3,038,636	61%	MOU
26	Association of American Medical Colleges - AAMC Headquarters Project (7 & K Street NW)	8/25/11	\$30,556,798	\$1,385,276	5%	CBEA
27	Barbara Chambers Children's Center	12/31/07	\$595,000	\$184,511	31%	CBEA
28	Broadcast Center One - Broadcast Residential Partners, LLC - Progression Place Garage	12/10/07	\$34,945,505	\$4,332,919	12%	CBEA
29	Canal Park Development	4/28/11	\$6,482,826	\$2,508,642	39%	CBEA
30	Capitol Hill Day School (Series 2011 Issue)	7/20/11	\$1,309,851	\$961,530	73%	CBEA
31	Center for Strategic & International Studies, Inc. - Rhode Island Ave	3/20/08	\$18,516,456	\$0	0%	CBEA
32	Child Development Center Project - Southeast Children's Fund	3/15/11	\$172,250	\$18,313	11%	CBEA
33	City Market, LLC - City Market at O	9/24/09	\$61,030,905	\$5,123,482	8%	CBEA
34	CityCenterDC - Hines - (Former) Old Convention Center Site Redevelopment	6/8/05	\$195,287,019	\$28,572,589	15%	MOU
35	Clyde's Management, Inc. - Clyde's at Hamilton Square	2/18/11	\$6,712,387	\$7,030,046	105%	CBEA
36	Community Connections Real Estate Foundation - CCREF	12/31/09	\$2,336,705	\$67,377	3%	NONE*
37	Congressional Hispanic Caucus Institute, Inc.	6/15/10	\$80,255	\$0	%	CBEA
38	CoStar Group Inc.	12/3/10	\$3,187,770	\$5,093,264	160%	CBEA
39	Council on Foreign Relations - CFR	8/13/07	\$7,655,742	\$6,986,271	91%	CBEA
40	Cultural Tourism DC - Visitor Information Center	12/21/10	\$11,113	\$18,390	166%	CBEA
41	Dahlgreen Courts Affordable Housing Project - Columbus Property Management and Development - Mission First Housing Corp.	12/21/10	\$4,335,612	\$50,253	1%	CBEA
42	DB Residential Partners, LLC - Minnesota-Benning - Park 7	5/27/09	\$23,551,568	\$163,859	0.70%	CBEA
43	DC Arena L.P. - Verizon Center	12/20/07	\$9,161,250	\$5,831,063	64%	CBEA
44	DC Wheel Productions Inc. - dba Dance Place (Renovation Project)	2/9/11	\$777,844	\$37,557	5%	CBEA
45	DIX Street Corridor Revitalization Partners LLC - Dix Eastern - Eden Place	7/14/09	\$4,080,832	\$1,347,812	33.3%	CBEA
46	E&G DC CO-OP Owner, LLC	12/21/10	\$4,917,062	\$2,781,601	57%	CBEA
47	Euclid Community Partners, LLC - 1421 Euclid Street, NW- Justice Park	10/28/10	\$2,560,302	\$1,350	0.05%	CBEA
48	Far SW-SE Community Development Corporation - Trinity Plaza Project	12/21/10	\$50,750	\$45,361	89%	CBEA

	Project Title	CBEA or MOU Execution Date	CBE Expenditure Goal	Cumulative CBE Expenditures as of 9/30/2011	% To CBE Goal	CBEA or MOU
49	Forest City SEFC, LLC - The Yards - South Eastern Federal Center (Waterfront)	8/10/07	\$399,096,997	\$24,491,526	6 %	CBEA
50	Fort Lincoln Gateway Village, LLC - The Villages at Dakota Crossing	12/16/10	\$21,194,075	\$432,610	2%	CBEA
51	Fort View Apartments -Fort View, LP- Fort Stevens	5/3/10	\$2,337,568	\$2,111,323	90%	CBEA
52	Franklin Parking Lot projects	7/13/09	\$117,424	\$0	0%	CBEA
53	Gallaudet University	12/3/10	\$9,318,347	\$4,376,001	47%	CBEA
54	George Washington University (GWU)	1/19/00	\$52,500,000	\$145,720,591	278%	NONE*
55	Georgetown University Science Center & Renovations	12/21/10	\$35,111,855	\$10,660,469	30%	CBEA
56	Georgia Avenue - Rock Creek East Family Support Collaborative Community Facility Project	2/8/11	\$46,220	\$145,546	315%	CBEA
57	German Marshall Fund of the United States	4/20/11	\$3,660,374	\$989,647	27%	CBEA
58	Golden Rule Plaza, Inc. - Golden Rule Plaza Community Facility	12/21/10	\$50,750	\$15,657	31%	CBEA
59	Gonzaga College High School	7/2/02	\$3,617,605	\$2,204,115	61%	MOU
60	H Street Community Development Corporation - 501 H Street NE	12/14/10	\$48,300	\$67,876	141%	CBEA
61	Habitat for Humanity of Washington, DC Inc. - Ivy City	4/26/10	\$381,231	\$732,942	192%	CBEA
62	HILLEL - The Foundation for Jewish Campus Life	6/3/04	\$1,137,500	\$553,034	49%	MOU
63	Hoffman Madison Waterfront - Hoffman Struever Waterfront LLC- SouthWest Waterfront, LLC	7/11/08	\$250,600,000	\$7,203,220	3%	CBEA
64	Howard Road Academy Public Charter School	4/5/05	\$2,156,058	\$1,584,566	74%	MOU
65	Howard Theatre Development Group, LLC (Restoration)	5/23/08	\$5,917,749	\$2,378,560	40%	CBEA
66	HQ Hotel, LLC - Marriott Marquis Convention Center Hotel	5/1/09	\$109,466,172	\$9,789,007	9%	CBEA
67	Hyde Leadership Public Charter School - Taft Middle School	5/11/10	\$5,629,939	\$1,422,949	25%	CBEA
68	I. S. Enterprises Inc. - 53 Forrester Street, SW	4/4/11	\$43,006	\$43,006	100%	CBEA
69	Jasper29T	12/14/09	\$4,005,512	\$6,334,956	158%	CBEA
70	Kelsey Gardens Property Company, LLC - Addison Square at Kelsey Gardens	12/10/09	\$17,757,824	\$0	00%	CBEA
71	KIPP DC- Douglass Road - Douglas School	6/5/09	\$6,465,085	\$2,767,695	43%	CBEA
72	Level 2 Development LLC - L2CP, LLC (View 14)	11/12/07	\$14,240,651	\$15,287,567	107%	CBEA

	Project Title	CBEA or MOU Execution Date	CBE Expenditure Goal	Cumulative CBE Expenditures as of 9/30/2011	% To CBE Goal	CBEA or MOU
73	Lincoln Westmoreland Housing, Inc - New Apartments	12/21/10	\$42,000	\$101,893	243%	CBEA
74	Manna, Inc. - The Bexhill Condominium	12/7/10	\$783,500	\$710,577	91%	CBEA
75	Manna, Inc. - The Buxton Condominium	12/14/10	\$967,413	\$15,409	2%	CBEA
76	Methodist Home of DC - Military Rd NW Project - The Methodist Home Forest Side	12/15/09	\$3,655,393	\$2,188,885	60%	CBEA
77	Mi Casa's Ivy City - Phase II	12/14/10	\$737,231	\$172,085	23%	CBEA
78	922 French Street, NW (Equity)	10/22/10	\$5,457	\$5,457	100%	CBEA
79	MissionFirst Ivy City LLC - Ivy City II	2/14/11	\$266,624	\$35,794	13%	CBEA
80	MM Washington Redevelopment Partners LLC - Margaret Murray Washington School	6/4/10	\$5,700,664	\$262,866	5%	CBEA
81	Monsignor Romero Apartments - National Housing Trust -NHT-Enterprise Preservation Corporation	12/29/10	\$3,567,804	\$33,483	0.94%	CBEA
82	NAS Title Holding LLC c/o National Academy of Sciences -Series 2010A	5/14/10	\$18,539,852	\$16,648,452	90%	CBEA
83	National Association for Education of Young Children – NAEYC	12/31/06	\$4,699,215	\$1,853,089	39%	NONE*
84	National Association of Realtors – NAR	2/15/05	\$7,042,000	\$4,797,409	68%	MOU
85	National Child Research Center – NCRC	4/22/08	\$2,004,218	\$616,141	31%	CBEA
86	National Public Radio, Inc. - NPR	4/4/10	\$37,070,686	\$16,390,295	44%	CBEA
87	National Rehabilitation Hospital	12/31/05	\$7,501,900	\$8,248,668	110%	NONE*
88	NOMA West Residential I, LLC - Eckington One	7/7/09	\$23,746,732	\$4,928,377	21%	CBEA
89	Old Congress Heights School - Congress Heights Community Training & Development Corp. - Great Streets Facade Project	2/9/11	\$106,750	\$502,127	470%	CBEA
90	Old Naval Hospital Foundation	7/1/10	\$2,969,050	\$2,881,583	97%	CBEA
91	Parcel 34 LLC (Solea)	11/30/07	\$5,356,170	\$8,551,508	160%	CBEA
92	Park Vista Apartments	2/18/10	\$4,129,330	\$5,163,669	125%	CBEA
93	Petworth Metro Ventures, LLC	9/26/05	\$16,327,679	\$355,071	2%	MOU
94	Pollin Memorial Community Development, LLC - Parkside Additions	12/27/10	\$9,643,141	\$0	0%	CBEA
95	Protestant Episcopal Cathedral Foundation - PECF	6/22/05	\$9,635,627	\$5,211,625	54%	MOU
96	Pulte Homes - Fort Lincoln - Dakota Crossing Project	12/31/05	\$10,273,886	\$10,782,915	105%	NONE*
97	Rhode Island Avenue Metro, LLC - Rhode Island Station	6/19/08	\$21,758,879	\$16,081,521	74%	CBEA

	Project Title	CBEA or MOU Execution Date	CBE Expenditure Goal	Cumulative CBE Expenditures as of 9/30/2011	% To CBE Goal	CBEA or MOU
98	Setty and Associates International, PLLC - 4236 Gault Place, NE (Equity)	11/1/10	\$44,200	\$44,200	100%	CBEA
99	SeVerna Phase II (Mixed Use Project) - Golden Rule Apartments, Inc.	12/21/10	\$9,905,055	\$19,002	0.19%	CBEA
100	SeVerna, LLC	6/16/10	\$4,340,664	\$3,825,178	88%	CBEA
101	Shaw Dog Park Improvement -MidCity Residents Association	2/8/11	\$29,750	\$0	0%	CBEA
102	Sheridan Terrace Hope VI - Sheridan Terrace Redevelopment, LLC	3/5/10	\$28,970,740	\$12,811,976	44%	CBEA
103	Sibley Memorial Hospital - Lucy Webb Hayes National - 2009	7/15/09	\$7,500,000	\$6,825,653	91%	CBEA
104	Society for Neuroscience - 1121 14th Street (property)	2/1/06	\$2,138,500	\$802,300	38%	MOU
105	SOME Scattered Sites - Supportive Housing Opportunities LLC	6/24/10	\$5,409,831	\$4,476,216	83%	CBEA
106	Square 54	8/3/09	\$49,899,092	\$49,601,965	99%	CBEA
107	St. Martin's Apartments, L.P.	8/27/08	\$11,440,791	\$10,764,166	94%	CBEA
108	Stanton EastBanc, LLC - Hine School	6/4/10	\$43,818,972	\$1,252,754	3%	CBEA
109	T & 8th Streets, LLC - Parcel 39	11/5/10	\$452,115	\$0	0%	CBEA
110	The Arts & Technology Academy	5/17/10	\$1,040,994	\$1,199,384	115%	CBEA
111	The Avenue - Park Morton Development Partners, LLC	4/5/10	\$6,555,075	\$83,804	1%	CBEA
112	Thurgood Marshall Academy	9/28/05	\$3,640,000	\$1,395,677	38%	MOU
113	Trinity (Washington) University	12/31/07	\$6,126,228	\$1,939,929	32%	NONE*
114	United Negro College Fund, Inc – UNCF	11/4/10	\$1,452,948	\$367,814	25%	CBEA
115	VIDA Brightwood Associates Limited Partnership - Vida Senior Residences - 1330 Missouri Ave NW	7/2/10	\$2,260,643	\$1,565,928	69%	CBEA
116	Washington Center for Internships and Academic Seminars 2009	1/27/09	\$11,726,575	\$1,911,465	16%	CBEA
117	Washington Hospital Center - Med Star Health, Inc	12/31/03	\$29,039,536	\$24,865,485	86%	NONE*
118	Washington Yu Ying Charter School	3/15/11	\$2,100,582	\$1,855,749	88%	CBEA
119	Waterfront Associates, LLC (Waterfront Station)	7/11/08	\$162,140,594	\$88,823,627	55%	CBEA
120	Webster Gardens, LP	5/3/10	\$2,130,609	\$2,198,865	103%	CBEA
121	WEFD - Casa Del Pueblo Redevelopment Project - WIN/Enterprise Fort Dupont Nehemiah Homes, Inc.	3/11/11	\$48,650	\$78,333	161%	CBEA
122	WestEnd Parcels -Library-Fire Station-EastBanc W.D.C. Partners, LLC	6/4/10	\$37,716,683	\$0	0%	NONE*

* DSLBD could not provide documentation to support the CBE expenditure goal listed in the DSLBD QuickBase database system

APPENDIX II

Public-Private Development Construction Projects That Did Not Submit CBE Expenditure Reports in FY 2011

	Project Title	CBEA or MOU Execution Date	CBE Goal	Reported Cumulative Expenditures	% To CBE Goal	CBEA or MOU
1	100 Bryant St, NW	4/20/09	\$36,190	\$0	0.00%	CBEA
2	1001 Quebec St	5/4/09	\$15,050	\$0	0.00%	CBEA
3	1100 13th Street, LLC - Franklin Square North Project	4/12/02	\$8,449,700	\$5,465,252	64.68%	MOU
4	1113-1117 H Street NE - 1115 H Street Partners LLC	11/5/10	\$976,813	\$0	0.00%	CBEA
5	124 15th Street SE		\$865,129	\$0	0.00%	NONE*
6	1314 K Street Tenants of Association		\$16,870	\$0	0.00%	NONE*
7	1319 Harvard Street, N.W. - The Crimsom, LLC	6/30/11	\$255,640	\$0	0.00%	CBEA
8	1331 L Street, N.W.	1/17/08	\$8,676,479	\$6,933,355	79.91%	NONE*
9	1335 R Street, LLC (Equity)	10/21/10	\$72,315	\$0	0.00%	CBEA
10	1504 6th St, NW - United General Contractors	4/1/09	\$80,500	\$0	0.00%	CBEA
11	1737 L Street	5/4/09	\$11,550	\$0	0.00%	NONE*
12	1800 M St. NE	5/4/09	\$8,400	\$0	0.00%	CBEA
13	1819 H Place NE	8/5/09	\$21,525	\$82,100	381.42%	CBEA
14	2 M Street Redevelopment LLC - Northwest One	8/19/09	\$28,713,411	\$0	0.00%	CBEA
15	2300 Pennsylvania Avenue, LLC		\$6,970,563	\$0	0.00%	NONE*
16	2495 Alabama Avenue, S.E. (Alabama Avenue Education Project) - Vision Victory Community	7/1/11	\$138,250	\$0	0.00%	CBEA
17	251 Massachusetts Avenue, LLC - Mount Vernon Place	12/31/07	\$9,773,168	\$2,514,133	25.72%	NONE*
18	3004 13th Street LLC	6/18/09	\$110,425	\$98,318	89.04%	CBEA
19	3050 R Street Partners, LLC d\b\ a The Argos Group, LLC - Hurt Home	6/2/10	\$4,126,434	\$0	0.00%	CBEA
20	3200 Thirteenth Street, LLC		\$365,934	\$0	0.00%	NONE*
21	333 K Street NE	4/29/09	\$7,875	\$703	8.93%	CBEA
22	3800 LOTS, LLC - 3825-3829 Georgia Ave NW	5/19/09	\$1,432,988	\$0	0.00%	NONE*
23	4010 Third Street Partners, LLC	2/8/08	\$904,750	\$0	0.00%	CBEA
24	4100 Georgia Ave., LP	12/30/07	\$6,331,227	\$0	0.00%	CBEA
25	4211 Second Street, LLC - Victory Hills Apartment	12/31/05	\$630,917	\$1,824,165	289.13%	NONE*
26	4925 Nash Street, LLC - North Capitol Collaborative, Inc.	4/28/09	\$200,900	\$0	0.00%	CBEA
27	510 Newton Street, NW - CONSYS, Inc. - United General Contractors	5/21/09	\$25,340	\$188,000	741.91%	CBEA
28	54th Street Corporation	12/31/07	\$368,091	\$23,895	6.49%	NONE*

	Project Title	CBEA or MOU Execution Date	CBE Goal	Reported Cumulative Expenditures	% To CBE Goal	CBEA or MOU
29	57 Bryant St, NW	5/14/09	\$91,875	\$92,195	100.35%	CBEA
30	5940-5950 Piney Branch Acquisition & Renovation - Piney Branch Cooperative Association	6/27/11	\$90,630	\$0	0.00%	CBEA
31	600 Second Street Holdings, LLC - Station Place - Building 1	12/31/07	\$36,484,350	\$44,572,905	122.17%	CBEA
32	600 Second Street Holdings, LLC - Station Place - Building 2	2/3/04	\$20,365,426	\$24,847,687	122.01%	NONE*
33	627 14th Place	5/21/09	\$19,070	\$0	0.00%	CBEA
34	646 I Street, NW - United General Contractors	1/30/09	\$49,000	\$0	0.00%	CBEA
35	756 Park Road			\$0		NONE
36	A Street Manor Cooperative	12/2/05	\$630,917	\$172,129	27.28%	MOU
37	A Wash and Associates, Inc. - The Nannie Helen at 4800	5/25/10	\$6,760,167	\$0	0.00%	CBEA
38	A&R Development Corp. - Capitol Gateway Estate Project- Henson LLC	11/3/03	\$26,385,117	\$35,864,691	135.93%	MOU
39	AARP Foundation	3/31/05	\$638,925	\$1,212,941	189.84%	MOU
40	ABDO Development - Senate Square Towers, LLC - Old Children Museum	12/31/05	\$10,962,000	\$24,500,682	223.51%	NONE*
41	Abraham & Laura Lisner Home	12/31/04	\$1,389,500	\$1,015,231	73.06%	NONE*
42	Alabama Avenue Senior Housing - Vision of Victory Community Development Corporation	6/20/11	\$3,948,748	\$0	0.00%	CBEA
43	American Chemical Society	5/1/00	\$1,163,750	\$2,572,580	221.06%	NONE*
44	American College of Obstetrics & Gynecologists	12/31/04	\$386,195	\$459,070	118.87%	NONE*
45	American Council on Education	12/31/04	\$1,731,078	\$3,094,883	178.78%	NONE*
46	American Educational Research Association	7/25/07	\$370,561	\$709,117	191.36%	CBEA
47	American Geophysical Union	5/18/06	\$3,960,924	\$3,193,801	80.63%	NONE*
48	American Library Association	3/14/06	\$935,744	\$0	0.00%	MOU
49	American National Red Cross	10/30/02	\$33,285,000	\$36,519,374	109.72%	NONE*
50	American Psychological Association - APA	4/24/03	\$7,237,300	\$7,692,416	106.29%	MOU
51	American Society for Microbiology	1/24/01	\$1,810,313	\$1,832,591	101.23%	NONE*
52	American Sociological Association - ASA	11/28/07	\$577,500	\$477,351	82.66%	CBEA
53	Anacostia Gateway Office Building- 1800 MLK, Jr. SE, Washington	12/31/05	\$6,293,000	\$8,990,048	142.86%	NONE*
54	ARCH - Development Corporation - THEARC Phase II	4/28/04	\$4,644,500	\$1,139,296	24.53%	MOU
55	Asheford Court Land Development	12/31/05		\$3,051,160		NONE
56	Atlantic Building Project -Carr America Development, Inc. 950 F Street , NW- Jemal's Atlantic, LLC	12/31/06	\$15,067,500	\$16,851,237	111.84%	NONE*
57	Barcelona	12/31/04	\$2,170,000	\$846,146	38.99%	NONE*

	Project Title	CBEA or MOU Execution Date	CBE Goal	Reported Cumulative Expenditures	% To CBE Goal	CBEA or MOU
58	Barrack Row Main Street		\$118,090	\$0	0.00%	NONE*
59	Bates Street Townhomes Cooperative, Inc.		\$114,103	\$0	0.00%	NONE*
60	Beacon Center Project - Emory Beacon of light, Inc.	8/4/11	\$145,250	\$0	0.00%	CBEA
61	Blue Skye - Hayes Street Project	7/10/09	\$1,292,213	\$1,824,980	141.23%	CBEA
62	Blue Skye Development LLC -Mixed Income- 6425 14th St, NW	4/15/09	\$1,187,162	\$2,400,863	202.24%	CBEA
63	Blue Skye Development, LLC - 6925-6929 Georgia Av., NW - Sheperd Park Apartments	11/5/10	\$2,215,860	\$0	0.00%	CBEA
64	Brandywine Street Association - Brandywine Community Empowerment Center	3/25/11	\$742,350	\$0	0.00%	CBEA
65	Brentwood RI, LLC - Rhode Island Place Shopping Center	3/13/06	\$2,542,431	\$1,569,348	61.73%	MOU
66	Brightwood Gardens Cooperative		\$1,286,725	\$0	0.00%	NONE*
67	Broadway Capitol, LLC - Old Children Museum (at Senate Square)	12/31/06	\$31,315,528	\$7,039,321	22.48%	NONE*
68	Brookings Institution	2/11/09	\$1,695,852	\$1,720,507	101.45%	CBEA
69	Brownstein Commons Condominiums -Trenton Terrace- WCS Construction -Archer	7/28/05	\$8,560,558	\$1,511,536	17.66%	MOU
70	3620 Rock Creek	7/27/09	\$83,803	\$0	0.00%	CBEA
71	Bryan Square Townhouses - EYA Development, Inc.	12/13/02	\$2,819,250	\$270,372	9.59%	MOU
72	C2 Development, LLC - 627 Keefer Place, NW	11/23/10	\$87,200	\$87,200	100.00%	CBEA
73	Capital Area Food Bank		\$6,387,173	\$0	0.00%	NONE*
74	Capitol Hill Properties - Argos CH, LLC	4/28/10	\$818,533	\$0	0.00%	CBEA
75	Capitol Quarter Project -EYA Construction Inc.- Capper - Carrollsburg Venture, LLC- Hope VI Funding Project	5/26/08	\$22,085,813	\$8,425,275	38.15%	CBEA
76	Carnegie Edowment for International Peace	5/10/05	\$10,505,896	\$10,682,319	101.68%	NONE*
77	Carver Senior Apartments - 4800 East Capitol St. NE - New Market Investor	12/31/06	\$490,000	\$377,944	77.13%	NONE*
78	CAS 4000 Kansas Ave		\$479,628	\$0	0.00%	NONE*
79	Catholic University of America	6/29/07	\$10,374,000	\$1,216,536	11.73%	MOU
80	CEMI-MINI Highlands, LLC	11/1/07	\$9,320,371	\$0	0.00%	CBEA
81	Center for Community Change (CCC)	6/21/05	\$350,000	\$0	0.00%	MOU
82	Centex Homes - Danbury Station - Southwest Project	8/17/05	\$3,788,495	\$1,723,936	45.50%	MOU
83	Central Union Mission - Gale School		\$4,489,304	\$0	0.00%	NONE*

	Project Title	CBEA or MOU Execution Date	CBE Goal	Reported Cumulative Expenditures	% To CBE Goal	CBEA or MOU
84	Cesar Chavez - PCS -Public Charter Schools for Public Policy	1/9/08	\$2,703,610	\$865,225	32.00%	CBEA
85	Charter Schools Development Corporation - CSDC	8/4/05	\$1,900,000	\$1,131,238	59.54%	NONE*
86	Child & Family Services			\$0		NONE
87	Children's Defense Fund	12/31/04	\$840,000	\$21,585	2.57%	NONE*
88	Children's National Medical Center - Children's Hospital	5/1/08	\$62,761,187	\$23,104,661	36.81%	CBEA
89	CHR, LLC -CHRII, LLC- Shops at Park Village	12/31/07	\$4,212,409	\$935,080	22.20%	NONE*
90	CIH -VMS Restorations, LLC - Home Again Initiative (HAI)- Castel Development Corporation	12/31/04	\$406,000	\$13,584	3.35%	MOU
91	City Vista	12/31/04	\$44,016,944	\$44,906,574	102.02%	NONE*
92	Columbia Hospital For Women	12/31/04	\$5,285,000	\$1,988,368	37.62%	NONE*
93	Community Academy Public Charter School - PCS	7/7/04	\$5,626,620	\$0	0.00%	MOU
94	Comstock East Capitol LLC	12/3/07	\$6,107,500	\$0	0.00%	CBEA
95	Corcoran Gallery of Art - Roofing Project	7/25/07	\$2,800,000	\$3,368,650	120.31%	CBEA
96	Dance Institute of Washington, DC	1/1/07	\$1,283,792	\$511,323	39.83%	MOU
97	DASH Properties			\$0		NONE*
98	DC CY Owner, LLC - Marriott Courtyard US Capitol	12/31/06	\$12,555,197	\$7,840,954	62.45%	NONE*
99	DC Preparatory Academy - DCPA	6/17/05	\$1,374,188	\$1,459,114	106.18%	MOU
100	DC USA Retail Center - Parcel 27 Columbia Heights	6/30/05	\$1,050,000	\$17,471,854	1663.99 %	MOU
101	Department of Transportation Headquarters Project (DOT) - JBG/SEFC Venture, LLC	11/1/04	\$64,275,581	\$57,156,274	88.92%	MOU
102	Designed Services, Inc. - 105 Galveston Place, SW	10/22/10	\$16,617	\$0	0.00%	CBEA
103	1644 Gales St, NE	5/4/09	\$1,995	\$0	0.00%	CBEA
104	E Street Cooperative Association, Inc.		\$19,369	\$0	0.00%	NONE*
105	E Street Development Group	10/19/09	\$40,469,600	\$0	0.00%	CBEA
106	East of the River Community Development Corp. - Jasper Place & T Apartments	12/31/08	\$3,292,893	\$0	0.00%	NONE*
107	EDC Headquarters - Sigma Investments, LLC	3/5/09	\$244,784	\$36,205	14.79%	CBEA
108	Edmund Burke School, Inc.	5/1/05	\$4,509,616	\$0	0.00%	MOU
109	Embassy Suites Hotel - 1000 K LLC	1/11/04	\$16,268,294	\$30,463,850	187.26%	MOU
110	Empower House on 4609 & 4613 Gault Place, N.E. - Habitat for Humanity	9/1/11	\$49,928	\$0	0.00%	NONE*
111	Euphemia L. Haynes Public Charter School, Inc.	8/4/08	\$3,822,134	\$2,382,263	62.33%	CBEA

	Project Title	CBEA or MOU Execution Date	CBE Goal	Reported Cumulative Expenditures	% To CBE Goal	CBEA or MOU
112	FP/MLK LLC		\$253,538	\$0	0.00%	NONE*
113	Fredrick Douglass - Stanton Community Redevelopment, LLC - Henson Ridge Housing Project - Alabama Avenue, SE	5/24/01	\$19,073,857	\$1,369,288	7.18%	MOU
114	Freedom Forum, Inc. - Newseum Project	11/28/06	\$7,020,656	\$9,097,992	129.59%	MOU
115	Friendship Public Charter School	12/31/06	\$8,228,201	\$6,921,578	84.12%	MOU
116	Gallery Place Holdings, LLC	6/19/01	\$30,014,929	\$28,956,609	96.47%	MOU
117	Georgetown Day School - GDS	7/20/05	\$10,748,500	\$0	0.00%	MOU
118	Georgia and Lamont - The Heights on Georgia Av - 3232 Georgia Ave NW	9/3/09	\$5,087,314	\$0	0.00%	CBEA
119	Georgia Avenue Façade Improvement			\$0		NONE
120	Golden Rule Plaza Project - Mission First Development	8/15/01	\$4,004,700	\$4,396,452	109.78%	NONE*
121	Henry J Kaiser Family Foundation	6/27/01	\$10,029,228	\$3,790,566	37.80%	MOU
122	High Street Development - Keystone Plus Construction	5/20/09	\$41,388	\$0	0.00%	CBEA
123	Hogar Hispano, Inc. & National Council of La Raza, Inc	3/17/05	\$3,920,000	\$0	0.00%	MOU
124	Hospital for Sick Children	7/19/05	\$1,500,000	\$0	0.00%	MOU
125	Howard Hill Limited Partnership - Howard Hill Apartments	12/23/04	\$646,412	\$883,005	136.60%	MOU
126	Howard University	12/31/06	\$17,568,361	\$3,163,424	18.01%	MOU
127	Howard University 2011 Financing	4/26/11	\$40,325,080	\$0	0.00%	CBEA
128	Howard University Hospital	12/31/05	\$10,290,000	\$10,478,116	101.83%	NONE*
129	HSC Pediatric Center - Hospital for Sick Children		\$525,000	\$0	0.00%	NONE*
130	Hunter Pines Limited Partership - Hunter Pine Apartment	5/4/06	\$2,297,249	\$3,363,434	146.41%	MOU
131	Hunter Pines Limited Partnership - Super Giant Super Market Project	12/31/07		\$707,222		NONE
132	Hyacinth Place, LLC		\$886,113	\$0	0.00%	NONE*
133	Ideal Academy - Public Charter School	12/18/07	\$724,333	\$0	0.00%	NONE*
134	International Spy Museum (House on F Street)	6/7/01	\$5,924,524	\$6,374,270	107.59%	NONE*
135	Jesuit Conference Inc.	9/24/07	\$470,750	\$728,770	154.81%	CBEA
136	Jobs Partnership Inc. - Lower Georgia Avenue Job Training Center	1/19/10	\$1,708,071	\$0	0.00%	CBEA
137	John F. Kennedy Center For Performing Arts			\$0		NONE
138	JW King Seniors Center - 4638 H St., SE - Home Again	12/31/06	\$2,336,415	\$320,468	13.72%	NONE*
139	K Street Developers, LLC -Union Place Phase I- Cohen Comp.	1/18/06	\$14,999,880	\$2,796,019	18.64%	MOU

	Project Title	CBEA or MOU Execution Date	CBE Goal	Reported Cumulative Expenditures	% To CBE Goal	CBEA or MOU
140	Kennedy-Warren Apartment Project - The Klinge Corporation	7/18/02	\$14,049,000	\$1,315,296	9.36%	MOU
141	Kentucky Scott, LLC (Kennedy Street Apartments)		\$701,274	\$0	0.00%	NONE*
142	KIPP DC INC - Shaw Campus Renovation	6/29/11	\$4,201,975	\$0	0.00%	CBEA
143	KIPP DC Inc. - Shaw Campus Mechanical System	2/3/11	\$34,755	\$0	0.00%	CBEA
144	Knowledge is Power Program of District of Columbia -KIPP DC- PCS – Will Academy	8/4/08	\$3,279,914	\$3,439,159	104.86%	CBEA
145	Knox Hill Village - Anacostia Economic Development Corporation	1/30/09	\$225,581	\$0	0.00%	CBEA
146	L5K, LLC - Lowe - City Vista - Project - The Wax Museum Site	12/20/04	\$44,016,944	\$37,387,862	84.94%	MOU
147	Landmark Lofts Project - ABDO Development LLC	12/31/05	\$6,625,430	\$5,174,909	78.11%	NONE*
148	Latin American Youth Center Inc.	8/26/07	\$387,465	\$0	0.00%	CBEA
149	Logan Circle Heritage Trail - Logan Circle Community Assosiation, Inc.	7/1/11	\$179,442	\$0	0.00%	CBEA
150	Lowell School	12/28/98	\$1,986,600	\$1,656,625	83.39%	MOU
151	MADAME TUSSAUDS Washington DC	12/20/07	\$2,726,850	\$287,167	10.53%	CBEA
152	Marshall Consulting Group, LLC		\$153,685	\$0	0.00%	NONE*
153	Marshall Heights Comm. Development Corporation		\$644,775	\$0	0.00%	NONE*
154	Mary Claire House - So Others Might Eat, Inc. - SOME	6/27/08	\$29,645	\$83,000	279.98%	NONE*
155	Matthews Memorial Terrace LP c/o Creative Opportunity Ventures	7/1/10	\$5,658,596	\$0	0.00%	CBEA
156	Mentors of Minorities in Education Inc. (d/b/a M.O.M.I.E) Ego-Green Children's Learning Center (2616 Georgia Ave, NW)	6/20/11	\$447,845	\$0	0.00%	CBEA
157	Mi Casa - Ivy City	9/10/09	\$322,060	\$145,929	45.31%	CBEA
158	Mi Casa Inc. - 1320 Trinidad Ave, NE	1/9/09	\$51,625	\$84,780	164.22%	CBEA
159	Mi Casa, Inc. - Home Aging Initial Project	12/31/07	\$528,816	\$158,218	29.92%	NONE*
160	Mission First Development - Home Again Initiative - Bundle #1	12/31/06	\$285,616	\$936,731	327.97%	NONE*
161	Mount Lebanon Community Service Center - Oakmont	12/31/09	\$488,233	\$32,994	6.76%	NONE*
162	Mount Pleasant and Columbia Heights Façade Improvement		\$66,580	\$0	0.00%	NONE*
163	N Street Village, Inc. Predevelopment Project	5/25/11	\$65,975	\$0	0.00%	CBEA
164	National Association of Student Personnel Administrators - NASPA	4/29/10	\$276,308	\$0	0.00%	CBEA

	Project Title	CBEA or MOU Execution Date	CBE Goal	Reported Cumulative Expenditures	% To CBE Goal	CBEA or MOU
165	National Community Reinvestment Coalition - NCRC	7/22/05	\$875,000	\$0	0.00%	MOU
166	National Law Enforcement Officer's Memorial -Store			\$0		NONE
167	National Museum of Crime & Punishment	3/18/08		\$0		CBEA
168	National Osteoporosis Foundation	2/1/99	\$145,995	\$1,053,269	721.44%	NONE*
169	NC Firehouse LLC	3/13/08	\$578,900	\$0	0.00%	CBEA
170	New Columbia Community Land Trust Inc - NCCLT -1703 Euclid St NW		\$141,415	\$0	0.00%	NONE*
171	New Fairmont LP - New Fairmont I & II Projects	5/25/04	\$2,905,000	\$3,093,388	106.48%	MOU
172	NJA Hotel LLC -Capitol Hill Towers - Marriott Courtyard	3/12/04	\$6,483,859	\$7,635,517	117.76%	MOU
173	Paramount Development, LLC - 501 Rhode Island Avenue, NW	12/1/10	\$16,800	\$0	0.00%	CBEA
174	Parcel 42 Partners, LLC - Horning Brothers		\$7,744,159	\$0	0.00%	NONE*
175	Park Southern Neighborhood Corporation		\$300,131	\$0	0.00%	NONE*
176	Pew Charitable Trust	3/3/08	\$11,032,000	\$13,084,386	118.60%	CBEA
177	Planned Parenthood Federation of America, Inc.	12/31/05	\$1,085,000	\$1,018,199	93.84%	NONE*
178	Population Services International - PSI	11/15/07	\$785,584	\$237,429	30.22%	CBEA
179	Portal's Hotel Site - The Mandarin Hotel	2/28/02	\$19,075,000	\$24,973,309	130.92%	MOU
180	Portal's Project - Phase III	12/31/07	\$14,176,533	\$5,602,861	39.52%	NONE*
181	Progressive Life Center, Inc.	12/10/08	\$558,500	\$0	0.00%	CBEA
182	Qualified Zone Academy			\$0		NONE
183	Quest Cooperative Inc.	12/31/08	\$676,283	\$151,259	22.37%	NONE*
184	R&R LLC - 1205 Delafield Place NW	7/7/09	\$33,924	\$0	0.00%	CBEA
185	Republic Square Project	12/31/04	\$12,648,077	\$14,264,758	112.78%	NONE*
186	Retirement Housing Foundation and Plymouth Congressional United Church of Christ -Open Arms Housing	6/10/02	\$1,610,244	\$0	0.00%	MOU
187	Reyes LLC - 2305 1st Street	7/7/09	\$41,983	\$0	0.00%	CBEA
188	Salvation Army - Solomon G. Brown Corps Center - a Georgia Corp.	12/31/07	\$6,276,540	\$3,787,766	60.35%	NONE*
189	Sanctuary Plus - My Sister's Place, Inc.		\$1,340,072	\$0	0.00%	NONE*
190	Shakespeare Theater Project - 620 F Street, NW	11/26/02	\$6,884,500	\$10,565,416	153.47%	MOU
191	Shipley Park Apartments Renovation - 2540 Southern Ave., SE	12/31/07	\$3,464,828	\$3,395,375	98.00%	NONE*

	Project Title	CBEA or MOU Execution Date	CBE Goal	Reported Cumulative Expenditures	% To CBE Goal	CBEA or MOU
192	Shops at Park Village - Formerly known as "Camp Simms" - part of CHR, LLC	12/31/06	\$4,756,500	\$2,104,302	44.24%	NONE*
193	Sibley Memorial Hospital -2002	7/19/02	\$9,699,025	\$16,723,334	172.42%	MOU
194	Sidwell Friends School	6/6/05	\$1,050,000	\$3,320,656	316.25%	MOU
195	917 T Street, NW	12/20/10	\$7,000	\$0	0.00%	CBEA
196	Somerset Cavalier Partners, LLC	12/31/07	\$2,975,000	\$5,953,302	200.11%	NONE*
197	Southview Redevelopment Limited Partnership	12/31/07	\$2,976,816	\$3,476,243	116.78%	NONE*
198	Sports Collaborative	12/14/09	\$156,726	\$0	0.00%	CBEA
199	St. Coletta Special Education Public Charter School, Inc	6/6/05	\$5,253,500	\$400,000	7.61%	MOU
200	St. Elizabeth New Hospital Project - Department of Mental Health	12/31/07	\$40,428,983	\$59,506,337	147.19%	NONE*
201	St. John's College High School		\$8,041,250	\$0	0.00%	NONE*
202	St. Luke's Condominiums- aka - Georgetown Heights Condominiums	12/31/04	\$4,596,459	\$5,843,173	127.12%	NONE*
203	St. Paul Community Development Corp. - St Paul at Wayne Place	12/31/05	\$1,653,976	\$1,576,984	95.35%	NONE*
204	Strand Redevelopment - Washington Metropolitan Community Dev		\$3,004,699	\$0	0.00%	NONE*
205	Strategic Housing Initiative Program - SHIP- Peaceoholics, Inc.		\$1,242,500	\$0	0.00%	NONE*
206	SW Waterfront, LLC	6/12/09		\$0		CBEA
207	TCB Fairlawn Marshall Housing, LP	1/9/09	\$3,117,126	\$0	0.00%	CBEA
208	Team Eckington, LLC - 201 Florida Ave, NE Hotel Project		\$13,075,460	\$0	0.00%	NONE*
209	Telitha Koum Cooperative Project - The Elizabeth Ministry, Inc.		\$1,272,373	\$0	0.00%	NONE*
210	The Estates at MT. Vernon, LLC - Truxton Row	5/2/08	\$1,350,574	\$452,538	33.51%	CBEA
211	Thomas B. Fordham Foundation	10/25/07	\$325,500	\$472,876	145.28%	CBEA
212	Tivoli Square Projects - Tivoli Partners	12/31/04	\$8,362,551	\$5,076,005	60.70%	NONE*
213	Unified Communication Center - UCC - Technical Systems - OCTO	6/24/02		\$7,963,180		MOU
214	Unified Communication Center (UCC)	6/24/02		\$64,793,962		MOU
215	Unified Communication Center (UCC) Architectural / Engineering - OCTO	6/24/02		\$161,444		MOU
216	Unified Communication Center (UCC) Construction - OCTO	6/24/02		\$14,560,307		MOU
217	Unified Communication Center (UCC) Project Management - OCTO	6/24/02		\$7,329,730		MOU
218	Union Station Redevelopment Corp.			\$0		NONE
219	United Planning Organization	4/2/02	\$1,116,500	\$3,175,062	284.38%	MOU
220	Unity Health Care Inc. - Upper Cardozo Community Health Center			\$0		NONE

	Project Title	CBEA or MOU Execution Date	CBE Goal	Reported Cumulative Expenditures	% To CBE Goal	CBEA or MOU
221	Urban Institute		\$7,306,046	\$0	0.00%	NONE*
222	Verizon Washington, DC Inc.	1/13/09		\$0		CBEA
223	Verona Parc - Triangle II Euclid Street, LLC	12/31/04	\$2,118,957	\$1,433,827	67.67%	NONE*
224	Vestry of Rock Creek Parish	11/27/07	\$56,774	\$229,852	404.86%	CBEA
225	Veteran's Center Annex Project	8/28/06	\$1,321,205	\$24,295	1.84%	NONE*
226	Victory Housing, Inc. - Victory Heights	8/17/05	\$3,269,833	\$2,600,993	79.55%	MOU
227	W Street SE 38-42-43 - W Street Condos	12/29/10	\$660,500	\$0	0.00%	CBEA
228	Washington International School	6/28/06	\$3,915,391	\$3,581,421	91.47%	MOU
229	Washington Jesuit Academy	9/3/04	\$2,467,500	\$0	0.00%	MOU
230	Washington Mathematics Science & Technology Public Charter School, Inc. - PSC	7/8/08	\$23,503	\$0	0.00%	CBEA
231	Washington Nationals Dream Foundation, Inc. - Youth Baseball Academy	12/1/10	\$4,107,600	\$0	0.00%	CBEA
232	Wesley House Limited Partnership - Wesley Senior Housing	8/22/06	\$4,652,122	\$8,249,412	177.33%	MOU
233	Wesley Theological Seminary of the United Methodist Church	12/10/08	\$2,077,654	\$11,099	0.53%	CBEA
234	WestEnd25	9/10/09	\$24,048,442	\$0	0.00%	CBEA
235	Wheeler Terrace Apartments Redevelopment		\$7,913,013	\$0	0.00%	NONE*
236	William E. Doar, Jr. Public Charter			\$0		NONE
237	Willowbrook Condominium - Manna, Inc.	4/26/10	\$267,000	\$86,711	32.48%	CBEA
238	Woodley House, Inc.		\$725,463	\$0	0.00%	NONE*
239	Yes East Potomac, Inc. - Yes Organic Market #7	4/20/10	\$398,808	\$632,418	158.58%	CBEA
240	Zagami House LLC	3/20/08	\$507,086	\$0	0.00%	CBEA

* DSLBD could not provide documentation to support the CBE expenditure goal listed in the DSLBD QuickBase database system

ENDNOTES

ⁱ Fiscal Year 2011 represents the District of Columbia's fiscal year which runs from October 1, 2010 through September 30, 2011. The District's fiscal year may or may not correspond to the fiscal years used by public-private developers.

ⁱⁱ The Auditor's Certified Business Compliance Unit (CBCU) is responsible for monitoring and reporting on compliance matters relating to District agencies' adherence to Small Business Enterprise expenditure requirements and the monitoring and tracking expenditures to all Certified Business Enterprises received from District subsidized private development construction projects. The CBCU provides an independent means of assessing whether District agencies and private developers are meeting the minimum requirements set forth in the Small, Local, and Disadvantaged Business Enterprise Development and Assistance Act of 2005, as amended.

ⁱⁱⁱ The adjusted project budget represents the total project budget less taxes, fees, utilities, and other costs that cannot reasonably be expected to be expended with CBEs.

^{iv} See ODCA Letter Report: Public- Private Development Project Compliance with Certified Business Enterprise Goals through the 2nd Quarter of Fiscal Year 2010, November 5, 2010.

^v See ODCA Letter Report: Public- Private Development Project Compliance with Certified Business Enterprise Goals through Fiscal Year 2010, March 21, 2011.

^{vi} See ODCA Letter Report: Public- Private Development Project Compliance with Certified Business Enterprise Goals through the 2nd Quarter of Fiscal Year 2010, November 5, 2010.