64% of Auditor Recommendations In Place or In Progress

January 28, 2025

A report by the Office of the District of Columbia Auditor

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January 28, 2025

The Hon. Phil Mendelson
Chairman
Council of the District of Columbia
The John A. Wilson Building
1350 Pennsylvania Avenue N.W.
Washington, DC 20004

Dear Chairman Mendelson:

I am pleased to share this report, 64% of Auditor Recommendations In Place or In Progress, providing the status of recommendations made by this office between January 2021 and September 2023. We hope this information is useful to the Council in conducting its 2025 performance and budget oversight hearings.

Background

The Office of the District of Columbia Auditor (ODCA) conducts audits, reviews programs, and issues recommendations to improve the effectiveness, efficiency, and accountability of District government operations. The benefit from our work is not in the recommendations made, but in their effective implementation by agency management, including the Council. In conducting our audits, we take steps to improve the likelihood that a recommendation will be appropriately implemented by providing sound and reasonable proposals and following up with agency management to determine the status of each agency's response.

Objective, Scope, and Methodology

The purpose of this report is to make public the implementation status of the recommendations ODCA has made to District of Columbia government entities. We tracked 127 "open" recommendations contained in 18 reports that ODCA issued from January 1, 2021, through September 30, 2023, which includes Fiscal Years (FYs) 2021 (not including the first quarter), 2022, and 2023. Open recommendations were any that we had not been able to confirm as implemented, were no longer applicable, or agency management responded that no action was intended, and that management accepted the risk of noncompliance in previous years. This report includes 18 audits conducted under Generally Accepted Government Auditing Standards (GAGAS) as well as other engagements that were performed by contractors or were otherwise consistent with policies and procedures published on ODCA's website.

We entered all the open recommendations into our tracking database. For recommendations made to more than one agency, we entered the recommendation for each agency identified. We then followed up with agencies, asking them to report on the implementation status of all open recommendations made to them. For recommendations made to the Mayor, the Executive, or the D.C. government, we followed up with the Office of the City Administrator.[1] Recommendations reported as Implemented usually require documentary evidence showing what actions the agency took. We publish the recommendation compliance report annually and follow up in meetings and through testimony and other outreach.

ODCA identified the status of each open recommendation using the classifications found in Figure 1:

Figure 1: ODCA Recommendation Status Categories

Implemented	We reviewed information provided by the audited agency's management and agreed the recommendation was Implemented.
In progress	This status is assigned in two instances: ▪ Recommendations that management reported as underway but not yet fully implemented; or ▪ Recommendations that management reported as implemented but lacked documentary evidence supporting their claim.
No longer applicable	Circumstances have changed since the audit report was issued that render the recommendation no longer relevant.
No action intended; management accepts the risk	Management does not agree with the recommendation and/or does not intend to implement it. In making this choice, agency management is accepting the risk that accompanies the associated finding.
Not started	Agency management reports that they have not yet begun to implement the recommendation.
No information available	The agency has not responded to our requests for information about this recommendation.

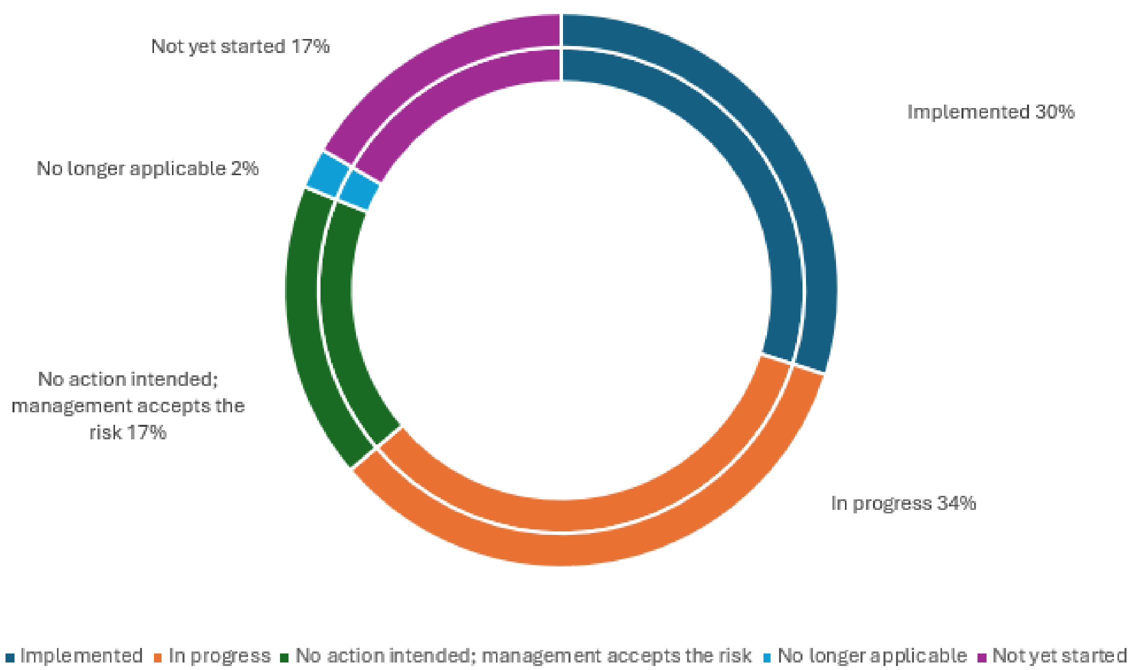
This report was drafted, reviewed, and approved in accordance with the standards outlined in ODCA's Audit Policies and Procedures.

1 For the report, Vision Zero Part I: DDOT Made Progress on Engineering & Equity but Gaps Remain, recommendations made to the District Department of Transportation, the Deputy Mayor for Operations and Infrastructure or the Mayor were all sent to the Vision Zero Office for follow-up.

Results

We found that 30% of the recommendations had been Implemented, 34% were In progress,[2] 17% were Not yet started, 17% were No action intended; management accepts the risk, and 2% were No longer applicable (see Figure 2). We are pleased to note that every D.C. agency responded to our request for the status of recommendations.[3]

Figure 2: Recommendation Implementation Status Summary



Source: ODCA Analysis

For purposes of future tracking, all recommendations confirmed as Implemented, No longer applicable, or No action intended; management accepts the risk, will be considered closed and no additional follow-up will be conducted. All other recommendations are considered open and regular follow-up will continue until they are considered closed, which may occur for up to three years after the audit is completed. Figure 3 shows the number of recommendations that remain open by agency and includes recommendations labeled above as In progress or Not started.

2 In the analysis provided by Federal Engineering for ODCA's 2024 Recommendation Compliance Report, one OUC recommendation was reported as Partial progress, and one was reported as Pending. For the purposes of ODCA's Fiscal Year 2025 recommendation follow up, these two recommendations were treated as In progress.

3 For recommendations to the D.C. Council, ODCA reached out to relevant Chairpersons of D.C. Council committees for Council Period 25 and received responses from the Committee on Business and Economic Development, Committee on Transportation and the Environment, and the Committee of the Whole. For the Committee on Judiciary and Public Safety, ODCA assessed the status of the recommendations that fall under the purview of the Committee.

Figure 3: Open Recommendations by Agency as of December 31, 2024

Entity	Number of Recommendations In Progress or Not Started[4]
D.C. Council	19
Department of Behavioral Health	2
DC Health	1
District of Columbia Public Schools	2
Department of Forensic Sciences	2
Department of General Services	9
Department of Small and Local Business Development	1
Executive Office of the Mayor[5]	9
Metropolitan Police Department	4
Office of Campaign Finance	5
Office of Neighborhood Safety and Engagement	2
Office of Police Complaints and Police Complaints Board	4
Office of the State Superintendent for Education	2
Office of Unified Communications	2
Vision Zero Office[6]	6

Source: ODCA Analysis.

Appendix A provides a full list of the 127 recommendations that ODCA followed up on for this report and their status.

4 Recommendations made to more than one entity are counted for each entity in this chart.
5 For recommendations directed to the Mayor, the Executive or the D.C. government ODCA asked the Office of the City Administrator for a response.
6 Recommendations made to DDOT, the Mayor, or the Deputy Mayor for Operations and Infrastructure included in the Vision Zero Part I: DDOT Made Progress on Engineering & Equity but Gaps Remain report were sent to the Vision Zero Office for a response.

Successes and Challenges in Recommendations Made

The attention and commitment by agencies and relevant D.C. Council committees to respond in a timely manner to our inquiries on the status of recommendations made in our audit reports is greatly appreciated. This reinforces the common goal we share to improve the effectiveness, efficiency, and accountability of the District government. A discussion of select recommendations follows.

ANCs

For each year, ODCA is required[7] to produce a consolidated annual report of the financial activity of all the Advisory Neighborhood Commissions (ANCs). This year's recommendation compliance review included the ANC annual report for FY 2021.[8] Recommendations to ANCs made in this report include:

1. ANCs should develop and implement appropriate internal controls.
2. ANCs should review their respective bank statements monthly, immediately report any fraudulent activities, and ensure their bank account information is protected when providing reports, dealing with creditors, and placing documents on websites.
3. ANCs should ensure that all accounts are properly closed out with the bank when a new bank account is opened.
4. ANCs should ensure that quarterly financial reports and supporting documentation are submitted to the OANC timely. ANCs should ensure that all grants are supported by applications, approvals are recorded in ANCs' meeting minutes, and statement of use and receipts from the grantees are received and submitted to the OANC. ANC Treasurers should ensure that their ANC has an approved and signed agreement or a cash surety bond prior to expending funds.

As the report conclusion notes, for FY 2021, ANCs made a concerted effort to comply with D.C Code and OANC procedures. For ANCs to fully achieve their mission, they should continue to work with the OANC to ensure that quarterly reports are properly completed and submitted.

There was also one recommendation to the Office of Advisory Neighborhood Commissions (OANC):

5. The OANC should continue to work with ANCs to strengthen compliance with internal control procedures to protect ANC assets and District resources, which can also improve accountability and public trust.

ODCA has repeatedly found in ANC annual reports that some ANCs lacked necessary internal controls, and that some ANCs did not comply with internal control procedures recommended by the OANC, including proper documentation to support expenditures. ODCA's ANC Annual Report for FY 2021 found that 32 of the 40 ANCs failed in at least one of six areas such as not properly completing the quarterly financial report; having documentation to support grant expenditures; using proper forms of payment; and having only one checking account. The OANC website continues to add content to its Training Resources webpage, including several You Tube videos on topics such as "Elements of Meeting Minutes,"

7 D.C. Code § 1-309.13(d)(1).

8 Recommendations in this report were made to the Advisory Neighborhood Commissions (ANCs) and were not followed up on by ODCA for recommendation tracking but are discussed here.

"Navigating QFR Portal, and "QFR Budget Training," among others. This is a helpful resource, and we hope that the OANC will continue to update and add more content to on a regular basis.

Vision Zero

Included in our recommendation compliance follow-up this year is the 2023 Vision Zero report, "Vision Zero Part I: DDOT Made Progress on Engineering & Equity but Gaps Remain." As noted in the report conclusion, the District has seen an increase in fatalities, a phenomenon experienced nationally in recent years. However, despite the shortcomings the report noted, the District's Vision Zero team has been recognized by the Vision Zero Network for their community engagement efforts, and the District's work generally praised by officials interviewed by the audit team in the other Vision Zero cities. The report included 21 recommendations, and we have determined that 18 of the recommendations have been Implemented or are In progress, two are No longer applicable, and one is Not yet started. We note efforts to publish data regarding a High Injury Network, which has shown to prioritize project selection; increased documentation of capital projects in ProTrack+ so that historical data can be analyzed; as well as updates to the Vision Zero Action Plan and annual progress reports.

While this is encouraging progress to share, it is important to be mindful that much work remains. As noted in our second Vision Zero report,[9] for a government-wide initiative as ambitious as Vision Zero to be effective, strong leadership is needed at the agency level as well as from the Mayor and the D.C. Council. While we report there has been significant change and growth to the District's Vision Zero program, including a 2022 update to the Action Plan, and the Vision Zero Division moved from DDOT to the Office of the City Administrator,[10] it is critical to continue to evaluate priorities and implement necessary changes.

D.C. Council

This year, we followed up on 25 recommendations made to the D.C. Council in seven audit reports falling on topics under the purview of four committees. The majority of the recommendations we followed up on were to amend the D.C. Code to clarify the intent of the law. Our analysis found that the majority of these recommendations are Not yet started or are In progress with only two of the recommendations reported as Implemented. As the Council begins Council Period 26, we encourage the Council to pass legislation that would update various sections of the D.C. Code to provide the clarity we have recommended.

9 Office of the D.C. Auditor, Vision Zero Part II: Improvements Underway on Enforcement and Equity, June 5, 2024. This report is outside the timeframe noted for our recommendation compliance 2025 follow up.

10 In October 2023, the Vision Zero Division was moved from DDOT to the Deputy Mayor for Operations and Infrastructure. However that office was dissolved by the Mayor in July, 2024 and oversight responsibility now falls under the Office of the City Administrator.

CARES ACT Funding

On August 24, 2023, ODCA issued a report[11] on the District's spending of $495 million in Coronavirus Relief Funds (CRF) provided by the United States Treasury in the 2020 CARES Act. The audit and an accompanying legal memorandum found that the spending complied with federal rules on how funds could be used but criticized the fact that the spending occurred without the approval of the Council, contrary to the District's Home Rule Charter.

In reviewing a sample of awards made by the District the audit team found that neither program nor financial staff appeared to be trained in federal requirements for monitoring funding awarded to subgrantees that were primarily non-profit organizations. Evaluators found that "no control system is currently in place to ensure that subgrant awards are appropriately identified, assessed for risk or monitored." The report also found that the District "is currently exposed to potential disallowance of expenditures due to the nature of the control system currently in place" and noted that the system lacks effective monitoring and documentation. The report recommended that the District:

- Develop procedures that clearly outline legal requirements for disbursement of federal funds.
- Develop a robust system of internal controls over subrecipient monitoring.
- Invest in training and education for all staff involved in the subrecipient process across all programs that receive federal funds.

ODCA sought a response to the draft report from both the Office of the City Administrator (OCA) and the Office of the Chief Financial Officer (OCFO), which has broad authority to oversee compliance with budget laws and rules. The OCFO chose not to provide a response, stating in an email that "the OFCO will not be providing a response as there are no financial findings or recommendations reflected in the audit."

In commenting on the status of compliance with the ODCA recommendations, the Office of the City Administrator disagreed with the criticism of subrecipient monitoring and the need for training in the subrecipient process, stating essentially that the recommendations were no longer relevant because the CARES Act funding had already been spent. The OCA provided this response on October 30, 2024:

> Regarding CARES Act funding, specifically, the District has awarded and spent all related funding and believes these recommendations are no longer relevant— especially since the funding was focused on navigating the impacts of the COVID-19 pandemic. Generally speaking, the District continues to refine resources and provide supporting guidance to assist agencies through the grants life cycle.

In addition, the OCA said, "the District is examining all aspects of the grants administration process to determine which, if any, can be centralized/standardized across the District (for federal and local monies)," a welcome initiative that ODCA will continue to monitor.

On the expenditure of federal appropriations without action of the Council, the report found that "the District should have standard procedures for when new funding becomes available and how those new

11 Office of the D.C. Auditor, Controls Lacking in CARES Act/Coronavirus Relief Fund Spending, August 24, 2023.

funds are disbursed to different agencies *before they are obligated to be expended.* …We recommend that the District, along with their attorneys, create these practices" (emphasis added). The Office of the City Administrator also disagreed with that recommendation, stating "existing OCA and OCFO processes properly account for the acceptance of new funding and its disbursement to the appropriate District agencies."

It is unfortunate that neither the Office of the City Administrator nor the independent Office of the Chief Financial Officer appear to have given the ODCA critique the serious consideration it merited. At the same time the Bowser Administration has indicated that they are conducting an after-action evaluation of the District's pandemic response which was a recommendation in another ODCA report, National COVID-19 Data Quality Audit: District of Columbia. As noted on page 22, that 2021 report recommended "a comprehensive review of the COVID-19 pandemic response." The OCA response to that recommendation indicates the after-action report is scheduled to be completed in late spring/summer 2025. We anticipate reviewing that report on whether lessons learned will have included preparing for improved management of resources made available as direct federal appropriations as was the case with the CARES Act Coronavirus Relief Funds.

Office of Unified Communications (OUC) 911 Operations

On October 19, 2021, ODCA published District's 911 System: Reforms Needed to Meet Safety Needs, a critical and comprehensive review of 911 operations by Federal Engineering, a consulting firm with broad expertise in police, fire, and emergency medical services. The firm has produced two follow-up reports and a review published in the 2024 recommendation compliance report. Many of the audit's recommendations, particularly for additional staffing, supervision, and training, have been addressed in whole or in part.

In addition, ongoing oversight by the Council Committee on Public Safety and the Judiciary has brought continuing attention to 911 operations. In a December 31, 2024, newsletter Committee Chair Brooke Pinto highlighted what she described as progress, as follows:

- OUC experienced **zero technology incidents** this fall, which was down from 18 outages over the last year, following the implementation of new technology improvements.
- **91% of 911 calls are now being answered in 15 seconds or less** – up from only 62% of calls over the summer.
- There are now **six call taker vacancies, down from 36** in June.

While many audit findings have seen progress the agency's transparency in addressing operational failures has seen demonstrable backsliding. ODCA testimony and other updates since the 2021 audit have focused on the OUC's after-action reporting process–both the content of reports and their release to the public. Federal Engineering had called for a revised policy on such reporting that "should require that after-action reports clearly articulate all investigative and remediation efforts." ODCA recommended on March 23, 2023, that "the OUC incident reporting policy not only require more robust information but that de-identified versions of after-action reports be posted to the OUC website within 10 days of an incident with audio files available on request." Our reasoning: that additional transparency "can help ensure accountability and help rebuild the public's trust in the critical services provided by OUC."

There was some limited progress on agency transparency for a short time. A year ago Federal Engineering reviewed one 911 after-action report and noted that "the descriptions provided regarding the timeline, key events, key findings, follow-up and outcomes fulfill the recommendation" for more robust reporting. However, the report was not made publicly available as recommended.

Over the last year incident reports have gone further underground. The responsibility for 911 after-action reports (AARs) was transferred first to the Deputy Mayor for Operations and Infrastructure. When that office ceased to exist the responsibility was transferred to the Deputy Mayor for Public Safety and Justice (DMPSJ). For this compliance report ODCA sought an update on current policy and practice on 911 after-action reports. On November 13, 2024, the DMPS&J chief of staff provided this written response:

> The development of the District's AARs is a function that resides with the DC Homeland Security and Emergency Management Agency (HSEMA) and is done on an as-needed basis. These reviews are designed to identify opportunities for improvement and HSEMA is well-practiced and experienced in the methods, time commitment, and candor required to perform this essential task. The success of the AAR process relies on the fact that *these reports are not typically released to the public*, as the agency leans heavily on information and interviews that would not be easily provided, if at all, if AARs were widely circulated. Since AARs are not released to the public, there is no website to share. (Emphasis added).

Members of the Council have urged greater transparency in incident reporting including introducing legislation in the 2023-2024 Council period. Councilmember Zachary Parker introduced Bill 25-0796, the Transparency Is Accountability Amendment Act of 2024, to improve public access to critical records, including 911 transcripts and recordings. The bill would clarify that 911 records cannot be withheld under the Freedom of Information Act personal privacy exemption (where name and number of caller is redacted) and was referred to the Committee of the Whole which has jurisdiction over the District's FOIA law but no hearing was held.

Councilmember Pinto introduced Bill 25-0953, the Transparency in Emergency Response Amendment Act of 2024 which would require HSEMA to conduct an after-action conference after a possible failure of emergency response and require an after-action report that follows a specific timeline and is made available to the public. That bill was the subject of a hearing on October 23, 2024, but did not see final action before the end of the Council period.

With the new Council period it is possible these or other statutory changes may be introduced for the Council's consideration. Councilmember Pinto has indicated her intention to continue regular oversight hearings on 911 operations.

NEAR Act

ODCA has produced two reports examining the Neighborhood Engagement Achieves Results (NEAR) Act for implementation and impacts to determine whether the law was implemented as intended. Both reports were included in our recommendation tracking this year. Of the 25 recommendations[12] we followed up on, five are reported as being Implemented. Recommendations were made to the DC Council, the Mayor, the Department of Forensic Sciences, the Metropolitan Police Department, the Office of Neighborhood Safety and Engagement, the Office of Police Complaints and the Police Complaints Board, and the Office of Victim Services and Justice Grants. ODCA reports that eight are In progress, two will have No action taken; management accepts the risk, and 10 are Not yet started. We are encouraged that MPD reports they are working with their Citizen Advisory Council to form a Community Policing Working Group that would examine national best practices in community policing. Five recommendations are for the Council to amend the NEAR act. These updates to the D.C. Code would help clarify responsibility and enable a clearer measurement of progress made.

Conclusion

Details on responses to all report recommendations followed up by ODCA can be found in Appendix A. Additionally, a sortable and searchable version of reports followed up by ODCA and included in Appendix A is available on the ODCA website.

We remain encouraged that the Council has continued to include a program performance report on the status of efforts to comply with ODCA reports as a part of the FY 2026 budget submission requirements resolution.[13] We look for the Council, the Chief Financial Officer, and the Mayor to work collectively to identify the best way to incorporate this information into the annual budget submitted by the Mayor to the Council for review. We look for the information to be published and available for the public to view. We are also encouraged that several D.C. Council Committees, as part of the annual performance oversight review process, are continuing the practice of asking agencies questions based on ODCA reports including the status of ongoing audits, recommendations implemented, and ways to improve agency operations in general. We recommend that the D.C. Council committees standardize these questions going forward and continue to publish the agency responses in a manner that is easy for the public to find and review. These actions support D.C. Code requirements for the Mayor to inform the Council what action has been taken on the recommendations made by the Auditor.[14]

Additionally, the D.C. Council continues to hold public oversight hearings on topics directly related to ODCA reports. While these efforts are encouraging and should continue, it is imperative that attention is given to recommendations that are reported as Not yet started and also the recommendations that are Implemented to ensure that action has been and is effective. While ODCA does not continue to track recommendations that have been reported as Implemented, Council oversight along with feedback and testimony from agencies and the public is imperative to ensure the actions are in fact being carried out as recommended and are improving government operations. We welcome the continued opportunity to work collaboratively to review recommendations made with the shared goal of improving government services and accountability.

12 Twenty five recommendations includes three recommendations made to more than one entity, and are counted as one recommendation here.
13 Section 3(B)(iv) of Resolution PR25-1066, the "Fiscal Year 2026 Budget Submission Requirements Resolution of 2024".
14 D.C. Code § 1-204.55(f).

We hope this update on our previous work and the details that follow will be useful to Councilmembers and to the public.

Thank you.

Sincerely yours,

Kathleen Patterson
District of Columbia Auditor

cc: D.C. Councilmembers

Appendix A

Status of Audit Recommendations by the Office of the D.C. Auditor, as of December 31, 2024, Listed Chronologically, by Date of Report Publication

Note: Recommendations that are shaded were sent to all identified agencies for a response but are only listed once in this chart

Report Title	Rec. No.	Recommendation	Status	Notes
Measuring What Matters: More and Better Data Needed to Improve D.C. Public Schools	2	OSSE should create and implement a quality control process to ensure the integrity of education data.	In progress	OSSE reported this recommendation as Implemented however we believe this is In progress.
	3	OSSE should provide clear explanations of data limitations in current state education reports to provide full transparency until data integrity is improved and assured.	In progress	OSSE reported this recommendation as Implemented however ODCA requested a single example of a one-click data report that included an explanation of the limitations of the data shown and in response OSSE provided a series of links to published reports rather than the documentation requested. We believe this is In progress.
	4	The D.C. Council enact legislation requiring the District to collect data included in the US Department of Education's definition of a student longitudinal data system (student demographics, student special programs, student assessments, student enrollment: school entry and exit, student enrollment: school program type, student attendance, student discipline, student supports (i.e., school climate surveys), student courses, student-teacher links, teacher/Staff FTE, role, school, teacher demographics, teacher qualifications, teacher personnel (mobility, salary, etc.), data beyond enrollment for PreK, CTE, Adult Ed, postsecondary data, workforce data).	In progress	The COW reported this recommendation is No longer applicable, however according to the COW, OSSE has stated that they are attempting to address one part of the multipart Department of Education definition of a statewide longitudinal data system. We believe this is in progress.

Report Title	Rec. No.	Recommendation	Status	Notes
	5	The D.C. Council enact legislation that requires data governance and stakeholder engagement practices to help assure the District's education data system is successful and sustainable.	No action intended; management accepts the risk	The COW reported this recommendation is No longer applicable, however we believe this is No action intended; management accepts the risk.
	6	The D.C. Council enact legislation to provide for regular monitoring and reports on each step to ensure success.	No action intended; management accepts the risk	The COW reported this recommendation is No longer applicable however the COW reported it does not intend to legislate the requirement for reports on the status of developing a true SLDS. We believe No action intended; management accepts the risk.
The Metropolitan Police Department and the Use of Deadly Force: Four Case Studies 2018-2019	7	MPD should release IAD's final investigative report and the UFRB's conclusions to the public.	Implemented	See: https://mpdc.dc.gov/page/use-force-review-board-public-release-documents
	26	MPD should ensure that all officers are adequately trained on how to use the ballistic shield, including how the deploying officer is to handle his pistol while holding the shield and the tactical formations to be employed when a shield is being used.	Implemented	
	27	MPD should review training on how to breach a door, including training on when and how to do so, and the proper equipment to use. Training should be provided on each relevant breaching device available to the officer before the officer is authorized to use it.	Implemented	

Report Title	Rec. No.	Recommendation	Status	Notes
	28	MPD should provide and reinforce tactical training at regular intervals to relevant MPD personnel on how to approach a location where entry is contemplated and there is indication that an armed subject is within the premises to be entered. The training should address being in the line of fire, stacking, the "fatal funnel," and seeking cover.	Implemented	
Weakness Cited in Monitoring Lottery Contract CBEs	1	The D.C Council should amend the law to clearly define "managerial functions" and "independently controlled owned and operated" with language that is measurable and verifiable.	Not yet started	The Committee reported they are in discussions with DSLBD; however no legislation has been introduced. We believe this is Not yet started.
	4	The D.C. Council should amend the D.C. Code to clearly state what is required when reporting a material change.	Not yet started	The Committee reported they had introduced legislation in 2024 but later withdrew the bill for further revisions unrelated to the provisions addressing this recommendation. The Committee reports they anticipate reintroducing a revised bill in early 2025. We believe this is Not yet started.
	6	The D.C. Council should amend the law to delineate the responsibility of the contracting agency and the responsibility of DSLBD to ensure CBEs are performing the work.	Not yet started	The Committee reported they are in discussions with DSLBD, however no legislation has been introduced. We believe this is Not yet started.

Report Title	Rec. No.	Recommendation	Status	Notes
DCPS Failed to Effectively Monitor Title I Contract	1	DCPS should develop policies and procedures to ensure information provided in proposals is accurate by verifying it through external sources.	In progress	
	6	DCPS should include a CBE checkbox in its correspondence to the contractor, as well as its renewal policies, to ensure that the contractor is an active CBE or the contractor is going to subcontract to an active CBE, and then follow-up with monitoring and verification.	In progress	
	7	DCPS's contract administrator should regularly monitor compliance with the First Source program to ensure the contractor complies with the 51% requirement by the end of the contract term.	No action intended; management accepts the risk	
National COVID-19 Data Quality Audit: District of Columbia	2	The Mayor should initiate a comprehensive review of the COVID-19 pandemic response culminating in a public report with DC Health, OCME, HSEMA, and any other key agencies to determine what worked and what should be done differently in the face of a similar health emergency, including any recommended updates to the District's Emergency Response Plan.	In progress	The Office of the City Administrator indicated this after-action report would be available in late Spring/ Summer 2025.

Report Title	Rec. No.	Recommendation	Status	Notes
District's 911 System: Reforms Needed to Meet Safety Needs	2	[Technology Centric 2] Streamline the call entry data formatting in the CAD system.	Implemented	
	8	[Operational 3] Verify address information as defined in OUC policy. Adapt policy to allow immediate confirmation of location if an exact match is found between caller reported location and LDT map pinpointing of location. This will save time in gathering information.	In progress	OUC reported approximately 40% of the calls that come into the center have exact location matches to what the caller says.
	11	[Operational 6] Monitor and encourage a method(s) for selecting the correct Chief Complaint (call type).	Implemented	
	13	[Dispatch 1] Addition of an automated dispatch function to the CAD system and the FEMS dispatch process. Automating the broadcast announcement of event type and location will enhance and improve the ability of the FEMS dispatchers to meet the 60-second notification to units NFPA standard.	In progress	
Eliot-Hine Middle School Modernization Construction Closeout Report	1	For future projects, we recommend DGS include contract language to specify only SDI costs solely related to the project, or costs for enrolled subcontractors only, may be allowable. The contract language should also specify the actual costs are subject to audit review. In cases where DGS agrees to a rate to be applied to enrolled subcontractors, DGS should obtain evidence from the CM during the GMP development to validate the rate is reflective of actual costs.	Implemented	

Report Title	Rec. No.	Recommendation	Status	Notes
	2	For future projects, we recommend DGS include contract language to better define composition of "fully burdened" staff rates, and to delineate between fringe costs allowed as a cost of work versus those considered disallowed.	No action intended; management accepts the risk	DGS responded this recommendation is No longer applicable because this contract language was specific to this contract and they no longer have contracts with these requirements, however previously DGS indicated draft language was being reviewed. The recommendation is for future contracts, so we have marked it No action intended; management accepts the risk.
	3	We recommend DSLBD and DGS confirm the appropriate records are received from the respective CM or subcontractor as documents are processed, to confirm completeness of project records.	Not yet started	DLSBD indicated they work with DGS to confirm the accuracy and completeness of project record submissions on a quarterly basis; however DGS indicated some staffing changes have resulted in this recommendation reported as Not yet started.

Report Title	Rec. No.	Recommendation	Status	Notes
	4	For future projects, we recommend DGS modify the contract language so elements of Volume are not also calculated on the Volume total.	No action intended; management accepts the risk	DGS responded this recommendation is No longer applicable because this contract language was specific to this contract and they no longer have contracts with these requirements, however previously DGS indicated draft language was being reviewed. The recommendation is for future contracts, so we have marked it No action intended; management accepts the risk.
Fair Elections Program Was Well-Run but Program Controls Can Be Improved	1	OCF should develop standard operating procedures for the Fair Elections Program Division to track campaign committees referred for non-compliance and to document all steps in the process.	In progress	OCF reported this recommendation as Implemented. A copy of updated policies and procedures provided by OCF did not include referral for non-compliance and specific steps for the process. We believe this is In progress.
	2	OCF should calculate the maximum matching amount using a separate process from the estimation used for the budget. OCF should use expenditures as defined by statute to calculate the maximum matching amount and assign another staff person to review the calculation to ensure accuracy.	In progress	OCF has reported this recommendation as Implemented and that verification occurs continuously in accordance with the filing dates, but no documentation has been provided. We believe this is In progress.

Report Title	Rec. No.	Recommendation	Status	Notes
	3	OCF should reconcile reports of actual payments from OFRM with its payment records and campaign committee bank account records frequently enough to detect payments to the wrong campaign committee during the election cycle.	Implemented	
	4	OCF should conduct a risk assessment for the Fair Elections Program e-filing system, determine which information is sensitive, and develop a written security plan to keep it safe.	In progress	OCF updated the FEP SOPs to reflect risk assessments are to be conducted quarterly; however, we did not receive a written security plan that determines which information is sensitive. We believe this is In progress.
	5	When the nominating petition for a Fair Elections Program candidate is challenged, OCF should obtain and review the official Board of Elections order granting ballot access before authorizing the final base amount payment to the candidate's campaign committee.	In progress	OCF reported this recommendation as Implemented and referred to their updated FEP SOPs; however, we were unable to locate any updated guidance on ballot access before the final base amount payment is authorized. We believe this is In progress.
	6	OCF should develop standard operating procedures for auditors to determine if a second contribution from the same contributor to the same campaign committee exceeds the per-contributor limits or if it can be approved for matching because the campaign committee refunded previous contributions and remitted any matching payments for them.	Implemented	

Report Title	Rec. No.	Recommendation	Status	Notes
	7	OCF should add to the e-filing system any additional documentation it receives from the campaign committee that justifies changing the status of a contribution from declined to approved.	Implemented	
	8	OCF should test the Fair Elections Program e-filing system periodically to make sure automated controls like flagging ZIP codes outside D.C. and flagging excess contributions are working as intended.	Implemented	
	9	OCF should adjust requirements, working with the Council if necessary, so that matching is available only when residential addresses within D.C. are supplied (i.e. street address, not P.O. Box).	Implemented	
	10	OCF should review audit records of the Fair Elections Program e-filing system for indications of inappropriate or unusual activity, at a defined frequency, and report findings to designated OCF personnel.	Implemented	
	11	OCF should ensure that the Fair Elections Program e-filing system is supported by OCF IT personnel who are equipped with experience, training, and supervision to complete or delegate the tasks that are necessary to manage its security and privacy proactively.	In progress	OCF reported this recommendation as Implemented but noted that due to the complexity of this task, Implementation is ongoing. We believe this is In progress.

Report Title	Rec. No.	Recommendation	Status	Notes
NEAR Act Violence Prevention and Interruption Efforts: Opportunities to Strengthen New Program Models	1	The Office of Neighborhood Safety and Engagement should include the conviction data required by the NEAR Act in all future annual reports on the Pathways program.	Implemented	See https://onse.dc.gov/service/pathways-program for Pathways Program Annual Reports.
	2	The Office of Neighborhood Safety and Engagement should partner with the Department of Employment Services to report longitudinal employment outcomes for Pathways participants using the unemployment insurance tax database maintained by DOES.	In progress	ONSE reported this as In progress as they did a year ago but apparently has not made much progress aside from meeting with DOES.
	3	The Office of Neighborhood Safety and Engagement should collect and report data on victimization of Pathways participants, drawing on data from the District's health information exchange and DC Health's Firearm Surveillance Through Emergency Rooms system.	Not yet started	ONSE reported this as In progress, but the data is currently kept internally and is expected to be published in the FY 2024 report. We believe this is Not yet started.
	6	The D.C. government should contract with a criminal justice research organization to evaluate both violence intervention programs, comparing outcomes in program sites to neighborhoods that are closely matched in demographics and initial levels of crime. This research should analyze not only the end outcomes but also the activities and intermediate outcomes that are part of the program model.	In progress	A privately funded, four-year academic study of the District's violence intervention and prevention programs is underway independent of the D.C. government.
	7	The Mayor and Council should use an independent research study of the District's violence intervention programs to assess whether and how to integrate or merge the programs run by the Office of Neighborhood Safety and Engagement and the Office of the Attorney General.	In progress	A study is underway; however we note this study was initiated without any action by either the Mayor or the Council.

Report Title	Rec. No.	Recommendation	Status	Notes
	8	The Council should amend the NEAR Act to (a) delete the requirement for a DC Health Office of Violence Prevention and Health Equity, and (b) shift responsibility to develop and implement a public health strategy to combat the spread of violence to the Office of the City Administrator.	Not yet started	
	9	The Council should amend the NEAR Act to state that the Office of Victim Services and Justice Grants shall oversee a citywide network of hospital-based violence intervention programs targeted at Level 1 and Level 2 trauma centers that operate during hours specified in grant agreements and should provide sufficient resources for the services.	Not yet started	
	11	The Office of Victim Services and Justice Grants should supplement the client enrollment key performance indicator by including results of key program activities in its annual performance plans and reports such as (i) percentage of clients demonstrating improvements in mental health, (ii) percentage of clients who were awarded crime victims' compensation benefits, or (iii) percentage of clients enrolled in health insurance.	No action intended; management accepts the risk	
	12	The Metropolitan Police Department should comply with the law by establishing the Community Crime Prevention Team program, in partnership with the Department of Behavioral Health and the Department of Human Services.	Implemented	

Report Title	Rec. No.	Recommendation	Status	Notes
	13	The Office of Victim Services and Justice Grants should include performance measures and targets for the private security camera program in its annual performance plans, as well as data on actual performance in its annual performance reports.	Implemented	
	14	The Council should add the Supplemental Nutrition Assistance Program to the list of programs that qualify residents to receive security camera program vouchers.	Implemented	
36 Fired MPD Officers Reinstated; Receive $14 Million in Back Pay	1	When the D.C. Council acts on permanent legislation to codify the removal of discipline from collective bargaining as approved in the Comprehensive Policing and Justice Reform Congressional Review Emergency Amendment Act of 2022, legislators should make clear in D.C. Code or report language that they are eliminating arbitration and assigning additional responsibilities to the Office of Employee Appeals. This action will help reduce the risk of returning poor performers to the force while protecting the due process rights of District employees.	No action intended; management accepts the risk	
	2	To minimize subjectivity over the severity of discipline for misconduct and ensure discipline decisions reflect current policy, the D.C. Council should codify the MPD table of penalties with due consideration given to recommendations from the Chief of Police.	Not yet started	

Report Title	Rec. No.	Recommendation	Status	Notes
	5	While arbitration remains an option, the Council should enact time limits on referring new cases for arbitration applicable both to MPD and sworn members of the department and their collective bargaining unit consistent with the 30-day limit now in place for cases referred to the Office of Employee Appeals.	No longer applicable	
	6	To reduce the cost to the D.C. government of lengthy appeals, MPD should work with the Office of the Attorney General (OAG) to develop written criteria for whether to appeal termination cases including a financial risk assessment.	No action intended; management accepts the risk	
	8	As part of the required annual report on misconduct and grievances, MPD should analyze the disciplinary data from the prior year to assess trends in misconduct and guide initiatives that reduce misconduct.	Implemented	
Multiple Failures in Department of General Services Management of Work Orders	1	DGS should explore options for implementation of an inventory management system that integrates with the District's CMMS.	In progress	
	3	We recommend DGS begin tracking preventative maintenance activities in a CMMS. This should include the import of manufacturer recommended maintenance schedules as well as warranty requirements for each asset.	In progress	DGS reported this recommendation as Implemented according to the engineer's specifications, but DGS is also developing enhancements to reflect real-world scenarios and allow for more robust usage. DGS expects these enhancements to be completed in FY 2025. We believe this is In progress.

Report Title	Rec. No.	Recommendation	Status	Notes
	4	As part of a broader shift from reactive maintenance to proactive asset management, we also recommend DGS begin efforts to inventory individual assets, so that maintenance tasks can be applied to individual assets, instead of only the building/location.	Implemented	
	5	Understanding that capturing an inventory of all assets will require significant effort, we recommend DGS begin with inventory of all new critical assets installed in the District. DGS should also identify other critical assets currently in operation to be inventoried.	In progress	
	6	We recommend DGS coordinate with the CMMS provider or implementation partner to assess the cause of the missing work order history information. After identification of the cause, a remedy should be implemented to prevent the future loss or mis-capture of this critical information.	Implemented	
	7	We recommend DGS add dashboard and/or reporting capabilities to the CMMS that will allow supervisors to view open work orders that are noncompliant with the SLA.	Implemented	
	8	To facilitate additional accountability, we recommend DGS consider associating work order responsiveness to performance evaluations.	In progress	

Report Title	Rec. No.	Recommendation	Status	Notes
D.C. Forensics Lab Fails to Achieve Independence	1	The D.C. Council should amend the legislation to require the provision of resources and staff support, as well as clear authority for access to laboratory records to enable the SAB to perform its oversight functions.	Not yet started	
	2	The D.C. Council and the Mayor, as part of the annual budget process, should allocate sufficient administrative and financial resources for the SAB to perform its oversight functions.	In progress	
	3	The Executive should develop policies and procedures for preparing Stakeholder Council meeting agendas, discussions, and action items.	In progress	
	4	To facilitate representation by stakeholder agencies, the D.C. Council should amend the legislation to allow Stakeholder Council members to be represented in the meetings by designees when they are unable to attend.	Not yet started	
	5	The D.C. Council should require DFS to rewrite the regulations to conform with D.C. Code and ensure that the SAB receives all allegations of professional negligence, misconduct, or misidentification or other testing error that occurs in the provision of forensic science services including all internal and external complaints.	Not yet started	
	6	The D.C. Council should amend legislation to define the term “immediately”.	Not yet started	

Report Title	Rec. No.	Recommendation	Status	Notes
	7	The Executive should ensure that DFS leadership fosters and maintains agency independence by: *Improving and maintaining ongoing communication and cooperation with its customers. *Monitoring and assisting DFS in resolving serious disagreements with customers including, specifically, USAO and OAG.	In progress	
	10	DFS should record any allegation of misconduct as a complaint, investigate the complaint in accordance with its policies and procedures and immediately report it to the SAB.	In progress	
Vision Zero Part I: DDOT Made Progress on Engineering & Equity but Gaps Remain	1	DDOT should create a robust data framework that compiles all proactive study recommendations and other data into a database that is used to develop, update, and publicize a High Injury Network.	In progress	The Vision Zero office reported this recommendation as Implemented however their response does not answer how they will maintain proactive studies within a database. We believe this is In progress.
	2	DDOT should use the High Injury Network to prioritize project selection based on safety and equity.	Implemented	

Report Title	Rec. No.	Recommendation	Status	Notes
	3	DDOT should create policies and procedures that detail staff roles and responsibilities for the: creation and maintenance of a comprehensive database, development of a High Injury Network, use of the High Injury Network for project selection, and required documentation for project selection, including when projects are not represented in the High Injury Network.	In progress	
	4	Capital projects should be documented in ProTrack+ so that historical data can be analyzed to measure progress on equity goals.	Implemented	
	5	The Traffic Engineering and Safety Division (TESD) should create policies and procedures for medium projects including the selection of projects, tracking project costs, monitoring each project, ensuring document retention, and monitoring achievement of equity goals.	In progress	
	6	DDOT should determine the cost of TSIs and track where investments are being made.	Implemented	
	7	The Deputy Mayor for Operations and Infrastructure and DDOT should assess the number of FTEs needed to carry out the mission of the Vision Zero Division and request appropriate funding.	Implemented	
	8	The Mayor and D.C. Council should support the number of dedicated FTEs for the Vision Zero Division based on a well-documented request from DDOT.	Implemented	

Report Title	Rec. No.	Recommendation	Status	Notes
	9	The Mayor and the D.C. Council should fund the Vision Zero Omnibus Amendment Act to the extent required to implement provisions to reach zero fatalities.	In progress	The Office of the City Administrator, on behalf of the Mayor responded this recommendation is No longer applicable. The Council Committee on Transportation and the Environment responded this recommendation is n progress and noted the law is partially funded, with section 8(c) being funded in the Fiscal Year 2025 Local Budget Act. We believe this is In progress.
	10	DDOT should allocate sufficient resources for continuous before/after evaluations and set targets in its annual performance plan to include how many safety improvements were assessed and whether investments have been worthwhile.	In progress	
	11	DDOT should establish agency-wide and division-level Vision Zero policies and procedures that demonstrate how DDOT will achieve its objective and address related risks to the Vision Zero goal.	No longer applicable	
	12	DDOT and the Deputy Mayor for Operations and Infrastructure should ensure the Vision Zero Action Plan is a living document with measurable equity strategies, target completion dates, estimated costs, and clear responsibilities for releasing annual progress reports and action plan revisions.	Implemented	

Report Title	Rec. No.	Recommendation	Status	Notes
	13	DDOT should identify who is responsible for completing and publishing annual Vision Zero progress reports that include small Traffic Safety Investigations, medium, and large capital safety improvements to update residents and policy makers about the progress of the initiative and any shifts in priorities.	Implemented	
	14	The D.C. Council committee with oversight for DDOT should request that DDOT submit the annual Vision Zero progress report in its annual performance oversight submission to the D.C. Council.	Not yet started	
	15	The Mayor should ensure that revenue from the issuance of the bicycle awareness license plate is properly transferred to the Vision Zero Pedestrian and Bicycle Safety Fund consistent with D.C. Code.	Implemented	
	16	The Deputy Mayor for Operations and Infrastructure should ensure there is a documented status assessment of outstanding Vision Zero legal requirements and action plan strategies, the action plan remains a living document, and annual progress reports are done.	Implemented	
	17	The Mayor should hold quarterly Vision Zero CapSTAT or similar accountability meetings to ensure agencies have necessary funding and resources to implement Vision Zero.	No longer applicable	As part of the Office of the City Administrator, the Vision Zero Office is involved in budget formulation and ongoing conversations about funding and resources to implement Vision Zero.

Report Title	Rec. No.	Recommendation	Status	Notes
	18	DDOT should allocate sufficient FTEs to the Traffic Engineering and Safety Division to strengthen program communications, address TSI backlogs and develop policies and procedures detailing how to complete traffic safety studies, document the investigations, and communicate the results of the investigations to residents.	In progress	
	19	DDOT should automate the process to ensure each resident who submits a TSI request receives a notification of how the TSI met or did not meet TSI criteria.	Implemented	
	20	DDOT should train engineers on how to navigate and input data into Cityworks.	Implemented	
	21	DDOT should assess whether the current 311 request process has made an impact on the number of incomplete applications and determine if additional changes to the policy are necessary.	Implemented	
Multiple Failures in Roosevelt High School HVAC System	1	Assess whether legal action is warranted on Roosevelt HVAC issues	Implemented	OAG confirmed to ODCA that they communicated with DGS their determination against pursuing an affirmative claim for damages. Therefore, ODCA considers the recommendation to assess whether legal action is warranted has been met.

Report Title	Rec. No.	Recommendation	Status	Notes
	2	From a review of all consultant recommendations and steps taken to date on Roosevelt HVAC issues, develop an action plan with estimated completion dates for all open recommendations and additional action items identified and provide regular reports on progress on the action plan.	No action intended; management accepts the risk	DGS indicated they have a turnover protocol that has been in place since 2016; however ODCA does not believe changes or updates have been made in response to the audit findings, therefore we believe this is No action intended; management accepts the risk.
	3	Include DGS maintenance personnel in DGS planning and design discussions.	No action intended; management accepts the risk	DGS indicated they have a turnover protocol that has been in place since 2016, however ODCA does not believe changes or updates have been made, therefore we believe this is No action intended; management accepts the risk.
	4	Develop a 2-year post-turnover maintenance and warranty plan including related funding for each project.	No action intended; management accepts the risk	DGS indicated they conduct warranty expiration "11-month walks" to review building operations and warranty-related items but did not reference action taken or conducted beyond the first year. We believe this is No action intended; management accepts the risk.
	5	Establish a Salesforce Warranty Manager to identify whether service requests are covered under a warranty.	In progress	DGS indicated this was Implemented for the CCSD schools program. We believe this is In progress.

Report Title	Rec. No.	Recommendation	Status	Notes
	6	Hold quarterly leadership meetings with maintenance to plan future projects and identify funding.	In progress	DGS indicated this was Implemented, but also noted this is an ongoing initiative. We believe this is In progress.
	7	Establish a Project Team as a central document repository of turnover and warranty documentation related to each project.	In progress	DGS reported this recommendation as Implemented. While Project Team is being used, we believe this is In progress.
	8	Develop procedures for communicating potential warranty issues to DGS leadership and Legal Counsel prior to the end of a warranty period to identify issues in a timely manner to avoid service disruptions and incur third-party repair costs after the warranty period.	No action intended; management accepts the risk	
	9	Engage manufacturer representatives to assess HVAC installation and confirm equipment/ systems were installed according to manufacturer requirements prior to turnover and substantial completion.	Implemented	
	10	Developing procedures to document consultant observations, recommendations, and action plans including documentation when DGS elects not to act on consultant recommendations.	Not yet started	DGS indicated this recommendation was "Pending." We believe this is Not yet started.
	11	Develop a process for documenting "lessons learned" for future modernization projects to use evidence-based case studies for future decision-making.	Implemented	

Report Title	Rec. No.	Recommendation	Status	Notes
COVID-19 & Behavioral Health in the District of Columbia	1	The D.C. government should continue supporting and expanding telehealth services.	Implemented	
	2	The D.C. government should continue publishing Medicaid trends, and make the existing Department of Behavioral Health (DBH) dashboards into publicly available and long-term platforms.	In progress	
	3	DBH should build on existing public-private working groups to identify and generate shared metrics for behavioral health needs across the District.	In progress	
	4	DBH should coordinate with care providers across the District to define data sources and metrics to track needs for behavioral health services, especially among youth.	In progress	
	5	The D.C. government should develop reporting with specific data requirements for those providing behavioral health services in the District for both public and private systems, including: a. Counts of individuals served, grouped by age and type of service b. Capacity of each service provider across each domain c. Length of wait time to receive care/services (beyond DBH and Medicaid) d. Attrition from waiting lists (e.g., enrolled but never seen).	In progress	
D.C. Nursing Homes Saw Better Outcomes than Elsewhere During Early COVID-19 Waves	1	DC Health should update its data collection guidance to require that all data, including zeros, are collected to ensure meaningful analysis is possible.	In progress	

Report Title	Rec. No.	Recommendation	Status	Notes
Controls Lacking in CARES Act/Coronavirus Relief Fund Spending	1	The District should contact the Bureau and request that they locate the information for which the allocations were determined. It is important that the publicly available information be accurate. In the event that the publicly available information is not accurate, a remedy for the allocation received should be pursued.	No action intended; management accepts the risk	
	2	The District should have standard procedures for when new funding becomes available and how those new funds are disbursed to different agencies before they are obligated to be expended. As part of these standard practices, it is imperative that the correct law be identified which authorizes the District's ability and authority to accept new funds. We recommend that the District, along with their attorneys, create these practices along with a list of laws which are acceptable for accepting funding when it becomes available.	No action intended; management accepts the risk	
	3	The District's point of contact information should remain current. We recommend that whoever certifies Federal reports, review that all contact information is current.	No action intended; management accepts the risk	
	4	(a) The District examine whether these are isolated to the Fund or if there is a more pervasive issue. Based on the results of this report, the District needs to consider remodeling its entire subrecipient process.	No action intended; management accepts the risk	

Report Title	Rec. No.	Recommendation	Status	Notes
	4	(b) Award letters should be modified to be uniform and include all the required federal award identification information.	No action intended; management accepts the risk	
	4	(c) A risk assessment process should be adopted including a standard questionnaire for potential recipients along with a correlated pathway for determining whether funding will be provided and the proper monitoring techniques which will be placed on recipients.	No action intended; management accepts the risk	
	4	(d) All monitoring be digitally backed up and easily accessible.	No action intended; management accepts the risk	
	4	(e) The District should consider developing an on-line portal in which subrecipients are required to upload monitoring documents. This could allow for automated follow up requests and reminders for due dates.	No action intended; management accepts the risk	
	4	(f) The District should consider a unit of government designated for oversight of the subrecipient monitoring process.	No action intended; management accepts the risk	
NEAR Act Police Reforms Advance Procedural Justice but Data Initiatives Stall	1	MPD should convene a Community Policing Working Group of 10 to 15 members to operate on a continuous basis and examine national best practices in community policing.	Not yet started	MPD reported they are working with the Chief of Police Citizen Advisory Council to launch a working group. We believe this is Not yet started.

Report Title	Rec. No.	Recommendation	Status	Notes
	2	The Community Policing Working Group should appoint its own leaders and create its own work plan in consultation with the Metropolitan Police Department.	Not yet started	MPD reported they are working with the Chief of Police Citizen Advisory Council to launch a working group. We believe this is Not yet started.
	3	The Council should amend the NEAR Act to sunset the Comprehensive Homicide Elimination Strategy Task Force.	Not yet started	
	4	The Mayor and Council should provide the Criminal Justice Coordinating Council with ongoing funding to repeat the survey of police-community relations biennially to assess changes in community trust and involvement, and identify where improvements are needed.	In progress	
	5	The Police Complaints Board should ensure that it reviews all deaths in police custody.	Not yet started	OPC on behalf of the PCB indicated this recommendation was In progress because the executive director serves on the MPD Use of Force Review Board. We believe this is Not yet started because the NEAR Act § 5-1104(d-2)(1)(E) requires the PCB itself to review all in-custody deaths and it has not yet begun to conduct such independent reviews.
	6	The Police Complaints Board should ensure that its annual use of force reports review all serious uses of force as well as all serious physical injuries resulting from use of force.	In progress	

Report Title	Rec. No.	Recommendation	Status	Notes
	7	The Chief of Police should cease allowing an officer to undergo education-based development as the sole response to a finding of misconduct by an Office of Police Complaints hearing examiner.	No action intended; management accepts the risk	
	8	The Office of Police Complaints should use the authority provided by the NEAR Act to audit citizen complaints that it refers to the Metropolitan Police Department or the Housing Authority Police Department for further action.	In progress	
	9	The Metropolitan Police Department and the Police Complaints Board should collect and report data on the number of subjects involved in use of force incidents, and the crime charged if an arrest was made in a use of force incident.	Not yet started	MPD reported they are providing the number of subjects and the arrest charges, if applicable and the 2023 data is expected to be posted in November 2024. OPC reported this recommendation is Not yet started, but they will consider attempting to collect and add this information to the Use of Force reports. We believe this is Not yet started.
	10	The Council should amend the NEAR Act to make the Police Complaints Board responsible for reporting the number of complaints of excessive force filed against officers, by police district, and the outcome of each complaint.	Not yet started	
	11	The Metropolitan Police Department should publish the stop data required by the NEAR Act at regular six-month intervals.	Implemented	

Report Title	Rec. No.	Recommendation	Status	Notes
	12	The Metropolitan Police Department should commission independent analysis of the outcomes of police stops and whether there is racial or ethnic bias in police stops using the preferred research methods identified by The Lab @ DC.	In progress	MPD reported the DC Highway Traffic Safety Office has commissioned a study on traffic stops, however we are not aware of a current study of pedestrian stops so we believe this is In progress.
	13	The Council should amend the NEAR Act to shift responsibility for the annual report on felony crime data to the Criminal Justice Coordinating Council after the Deputy Mayor for Public Safety and Justice completes the reports for 2020 and 2021. The amendment should require the relevant agencies to provide the necessary data to the CJCC.	Not yet started	
	14	The Department of Forensic Sciences should develop and submit to the Mayor and Council, within six months, a plan with timetables for achieving full, long-term staffing of the Crime Scene Sciences Division and bringing CSSD personnel practices into compliance with D.C. law and regulations.	In progress	

About ODCA

The mission of the Office of the District of Columbia Auditor (ODCA) is to support the Council of the District of Columbia by making sound recommendations that improve the effectiveness, efficiency, and accountability of the District government.

To fulfill our mission, we conduct performance audits, non-audit reviews, and revenue certifications. The residents of the District of Columbia are one of our primary customers and we strive to keep the residents of the District of Columbia informed on how their government is operating and how their tax money is being spent.

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